



2019

BUDGET

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Preliminary Summary of All Funds (000's)

SUMMARY OF ALL FUNDS	REVENUES	OPERATING EXPENDITURES	Excess Revenues Over (Under) Expenditures	Transfers In	Transfers Out	Excess Revenues Over (Under) Expenditures and Transfers	Principal Debt Payments	Capital Purchases	Net Budget Appropriation
GOVERNMENT AND INTERNAL SERVICE FUNDS									
GOVERNMENTAL FUND TYPES									
General Fund	\$17,703.8	\$16,220.5	\$1,483.3	\$1,489.9	(\$2,632.0)	\$341.1	(\$240.0)		\$17,602.7
Internal Service Funds	1,534.1	1,423.2	110.9	818.0	.0	928.9		(846.0)	1,451.2
Fleet Service Fund	\$1,534.1	\$1,423.2	\$110.9	\$818.0	\$0.0	\$928.9		(\$846.0)	\$1,451.2
Special Revenue Funds									
Tourism Promotion Fund	1,113.3	1,063.2	50.1		(110.0)	(59.9)			1,173.2
V.A.L.E. Fund	36.0	45.5	(9.5)			(9.5)			45.5
Conservation Trust Fund	113.0	100.0	13.0			13.0			100.0
Street Tax Fund	2,611.4	2,645.5	(34.0)		(74.0)	(108.0)	(64.3)		2,783.8
Bus Tax Fund	2,334.2	2,667.0	(332.8)			(332.8)			2,667.0
Marijuana Tax Fund	301.5	.3	301.2		(250.0)	51.2			250.3
Fire and EMS Fund	1,073.9	4,054.7	(2,980.8)	2,980.8		.0			1,073.9
Total Special Revenue Funds	\$7,583.4	\$10,576.3	(\$2,993.0)	\$2,980.8	(\$434.0)	(\$446.1)	(\$64.3)	\$0.0	\$8,093.8
Capital Projects Funds									
Capital Projects Fund	2,609.4	581.0	2,028.4	100.0	(447.0)	1,681.4		(2,352.9)	3,280.8
Acquisition & Improvement Fund	31,355.1	739.6	30,615.4	989.0	(1,264.9)	30,339.5	.0	(23,068.1)	24,083.6
Fire Equipment Replacement Fund	264.1	.0	264.1			264.1		(212.3)	212.3
Total Capital Projects Funds	\$34,228.5	\$1,320.6	\$32,907.9	\$1,089.0	(\$1,711.9)	\$32,285.0	\$0.0	(\$25,633.2)	\$27,576.7
ENTERPRISE FUNDS									
Enterprise Funds									
Utility Enterprise Funds									
Water & Sewer System	6,681.2	6,800.4	(119.1)		(1,013.0)	(1,132.1)	(1,144.7)	(5,797.0)	14,755.0
Electric System	16,345.7	15,512.6	833.1		(288.0)	545.1		(1,630.0)	17,430.6
Airport Enterprise Fund	154.6	150.1	4.5			4.5		.0	150.1
Landfill Enterprise Fund	2,694.3	3,525.3	(830.9)	83.8	(25.0)	(772.1)		(340.0)	3,806.5
Total Enterprise Funds	\$25,875.9	\$25,988.3	(\$112.4)	\$83.8	(\$1,326.0)	(\$1,354.6)	(\$1,144.7)	(\$7,767.0)	\$36,142.1
FIDUCIARY FUND TYPES									
FIDUCIARY FUND TYPES									
Trust Funds									
Cemetery Reserve Fund	1.1	.0	1.1			1.1			.0
Total Trust Funds	\$1.1	\$0.0	\$1.1	\$0.0	\$0.0	\$1.1	\$0.0	\$0.0	\$0.0
COMPONENT UNITS									
COMPONENT UNITS									
General Improvement District 1980	42.5	13.6	28.9			28.9			13.6
Downtown Development Authority	713.1	199.7	513.4		(83.8)	429.6		(500.0)	783.5
Total Component Units	\$755.7	\$213.3	\$542.4	\$0.0	(\$83.8)	\$458.5	\$0.0	(\$500.0)	\$797.1
TOTAL OF ALL FUND TYPES									
TOTAL ALL FUND TYPES	\$87,682.4	\$55,742.2	\$31,940.1	\$6,187.8	(\$6,187.8)	\$32,213.9	(\$1,449.0)	(\$34,746.2)	\$91,663.6

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Summary of General Fund Revenues, Expenditures and Fund Balance (in '000s)

GENERAL FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
Taxes				
1100	885.7	915.0	1,055.7	1,055.7
1102	250.4	250.7	250.7	250.7
1104	186.6	184.4	184.4	184.4
1110	102.6	90.3	92.1	92.1
1120	37.9	40.1	40.9	40.9
1130	6,923.9	7,367.4	7,514.7	7,514.7
1140	245.7	439.4	175.0	175.0
1145	69.0	30.0	45.0	45.0
1150	168.9	200.9	206.9	206.9
Total Taxes	8,870.5	\$9,518.2	\$9,565.5	\$9,565.5
Permits and Licenses				
1200	24.5	22.8	25.1	25.1
1220	40.3	68.8	70.0	70.0
1250	88.1	33.0	33.0	33.0
1230	.1	.3	.3	.3
1240	132.6	216.2	125.0	125.0
1260	1.9	2.4	2.5	2.5
Total Permits and Licenses	287.5	\$343.5	\$255.9	\$255.9
Intergovernmental				
1310	70.0	74.2	75.6	75.6
1320			158.5	158.5
1160	307.2	260.1	315.0	315.0
1340	296.9	311.4	417.6	417.6
1380	72.5	75.0	75.0	75.0
1395	246.1	150.0	127.5	127.5
1396	82.5	87.5	89.2	89.2
Total Intergovernmental	1,075.2	\$958.1	\$1,258.4	\$1,258.4
Charges for Services				
1410	110.6	70.0	75.0	75.0
1415	24.8	98.6	30.0	30.0
1430	20.6	6.0	3.0	3.0
1440	162.4	175.0	175.0	175.0
1445	1.3	.6	.6	.6
1450	3.6	4.5	4.5	4.5
1470	53.5	51.0	51.0	51.0
1480	44.0	50.0	50.0	50.0
1500	1,215.7	1,500.0	1,500.0	1,500.0
xx01		281.7	347.0	347.0
xx02		40.0	30.0	30.0
xx02		30.0	30.0	30.0
3147	47.8	60.0	60.0	60.0
Total Charges for Services	1,684.4	\$2,367.4	\$2,356.1	\$2,356.1
Other Revenue				
4210	429.5	469.5	478.8	478.8
4220	180.8	185.3	189.0	189.0
4310	429.5	469.5	478.8	478.8
4320	180.8	185.3	189.0	189.0
3110	2,384.7	2,411.5	2,501.8	2,501.8
3120	41.9	25.0	50.0	50.0
3136	61.0	60.0	.0	.0
3131	18.6	25.0	30.0	30.0
1460	.4			.0
3137	233.3	233.0	233.0	233.0
3138	51.8	55.0	57.4	57.4
3115	205.8	30.0	40.0	40.0
3118	1.8			.0
3122	21.4	10.0	20.0	20.0
Total Other Revenue	4,241.2	\$4,159.1	\$4,267.9	\$4,267.9
Total General Fund Revenue	16,158.8	\$17,346.2	\$17,703.8	\$17,703.8

GENERAL FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
EXPENDITURES				
EXPENDITURES				
General Government				
112 Administration	719.8	688.5	803.3	803.3
115 Human Resources	324.2	350.4	354.4	354.4
114 City Clerk/Elections	463.0	468.9	460.1	460.1
116 Finance/Purchasing	1,185.7	1,400.1	1,220.3	1,220.3
117 Information Technology	520.9	725.3	746.3	746.3
118 Judicial	184.8	246.7	208.1	208.1
119 Legal	511.9	380.0	325.0	325.0
120 Non-departmental Expenses	700.3	764.5	845.3	845.3
Total General Government	4,861.5	\$5,024.4	\$4,962.8	\$4,962.8
Public Safety				
131 Police Department	3,725.9	3,928.0	4,271.8	4,271.8
Total Public Safety	3,725.9	\$3,928.0	\$4,271.8	\$4,271.8
Community Development				
141 Community Development Administration/Planning	582.9	724.5	739.5	739.5
145 Building Inspection	275.6	285.3	287.9	287.9
Total Community Development	858.6	\$1,009.8	\$1,027.3	\$1,027.3
Public Works				
144 Engineering/Administration	591.2	629.6	740.8	740.8
153 Streets and Alleys	1,042.9	1,135.2	1,189.6	1,189.6
Total Public Works	1,634.1	\$1,764.8	\$1,930.3	\$1,930.3
Parks and Recreation				
154 Parks and Cemetery Maintenance	1,072.6	1,139.1	1,110.1	1,110.1
113 Recreation and Community Center	2,377.4	2,637.0	2,649.9	2,649.9
121 Facilities		170.5	176.3	176.3
122 Arts Programs		360.9	332.0	332.0
Total Parks and Recreation	3,450.0	\$4,307.5	\$4,268.3	\$4,268.3
Total General Fund Expenditures	14,530.0	\$16,034.4	\$16,460.5	\$16,460.5
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	1,628.8	\$1,311.7	\$1,243.3	\$1,243.3
TRANSFERS				
Transfers In				
559 DDA Fund - Non GAAP loan repayment		30.0		.0
5130 Acquisition & Improvement Fund for EHOP funding	80.0	100.0	110.0	110.0
5130 Acquisition & Improvement Fund for CC	1,161.6	1,137.0	1,154.9	1,154.9
5200 Transfer in from Tourism Fund		50.0	50.0	50.0
Marijuana Tax Fund; Police Officer & Youth Education		200.0	175.0	175.0
Transfers (Out)				
7078 To Fire Equipment Replacement Fund	(186.6)	(184.4)	(184.4)	(184.4)
7043 To Fire and EMS Fund	(2,525.2)	(2,590.2)	(2,447.6)	(2,447.6)
Total Transfers in and (out)	(1,470.1)	(\$1,257.6)	(\$1,142.1)	(\$1,142.1)
Excess Revenues Over (Under) Expenditures and Transfers	158.7	\$54.1	\$101.1	\$101.1
FUND BALANCE				
Fund Balance - Beginning	6,810.6	6,969.3	7,023.4	7,023.4
Fund Balance - Ending	6,969.3	7,023.4	7,124.5	7,124.5
Less: Non-Spendable	(589.3)	(559.3)	(589.3)	(589.3)
Less: Restricted	(705.9)	(705.9)	(705.9)	(705.9)
Less: Committed	(205.7)	(205.7)	(195.7)	(195.7)
*Less: Assigned 10% MOC Replacement Reserve			(1,653.1)	(1,653.1)
*Less: Unassigned 20% Contingency Reserve	(2,906.0)	(3,159.4)	(3,262.8)	(3,262.8)
*Fund Balance - Unreserved	2,562.4	\$2,393.1	\$717.8	\$717.8
Available reserves	5,468.4	\$5,552.5	\$5,633.6	\$5,633.6
Available reserves / expenditures	38.5%	35.1%	34.7%	34.7%

*Included in Available Reserves

GENERAL FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved

GENERAL FUND NOTES:

- 131 Public safety in the general fund includes Police only. City-wide public safety includes Fire and EMS fund.
- 1100 Properties are valued every other year and funds are received the following year. 2019 is not a valuation year.
- 1102 Six mills renewed on November 2018 ballot for 20 years.
- 1104 Six mills renewed on November 2018 ballot for 20 years.
- 1110 Specific Ownership is revenue from county vehicle registration.
- 1120 Special Assessment tax is from a special assessment district.
- 1130 General Sales Tax; forecast is based on 2% over the 2018 original budget.
- 1140 Use Tax; 2017 included one-time collections for the Loft at the Meadows (\$444,000) and the Oasis project (\$296,000); 40.5% goes to the General Fund.
- 1145 Audit Revenue is from sales and use taxes that were due in prior periods but not paid until audited at a later date.
- 1150 Franchise Tax is assumed to be 2% over 2017 Budget.
- 1240 Building Fees are estimated to grow at a rate of 2% from the 2018 forecast, less on-time development projects; \$69,553 from the Lofts and \$46,600 from the Oasis project.
- 1320 This is revenue from the county that was discontinued, was supposed to be replaced by FMLD grant funds.
- 1415 Planning fees are assumed to increase by 2% from 2018 budget, less \$41,094 from the Lofts and \$27,533 from Oasis.
- xx01 Revenues from Arts Programs will cover personal and current operating expenses
- 3110 Allocation of central costs throughout all funds for general fund functions. Equal to 102% of last year's allocation.
- 3122 Excess, low-value equipment no longer needed that is sold via public auction.
- 3136 Primarily 4th of July and Summer of Music events.
- 3138 City property rented by retailers and cell phone tower usage.
- 4210 Overhead allocated to the general fund for water and electric enterprise funds' use of central assets.
- 4310 Franchise Tax of 3% on water and electric enterprise funds; equal to franchise taxes paid by private companies including Comcast, Black Hills Energy and CenturyLink.
- 5200 Note: this would require action by Council to reappropriate these funds away from a FAB recommendation for grant funding.
- xx01 Recreation Program Fees are expected to cover personal and operating costs of the Rec Programs department budget.
- xx02 Legal and engineering fees are charged to developers after a fixed amount of time from City staff.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
GENERAL CITY ADMINISTRATION		ADMINISTRATION				DEBRA FIGUEROA		GENERAL	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
Personal Services						561.2	583.0	651.4	651.4
Current Expenses						158.6	105.5	151.9	151.9
Capital Outlay								.0	.0
Total						\$719.8	\$688.5	\$803.3	\$803.3
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees				Position	Grade			
	2018	19-D	19-M	19-C					
City Manager	1.00	1.00	1.00	1.00					
COO	0.00	1.00	1.00	1.00					
Assistant City Manager	0.75	0.75	0.75	0.75					
Assistant to the City Manager	0.00	0.00	0.00	0.00					
Museum Director	1.00	0.00	0.00	0.00					
Contracts Coordinator	0.00	0.00	0.00	0.00					
Intern	1.00	0.00	0.00	0.00					
Administrative Assist I	0.00	0.00	0.00	0.00					
Executive Admin Assistant	1.00	1.00	1.00	1.00					
Mayor	1.00	1.00	1.00	1.00					
Council Members	6.00	6.00	6.00	6.00					
Total Personnel	11.75	10.75	10.75	10.75					
6110 Full-Time Salaries						442.3	454.3	512.3	512.3
6120 Overtime						1.2	.0	.0	.0
6130 Part-Time						.0	.0	.0	.0
6210 Retirement Contribution						19.9	25.8	29.7	29.7
6240 FICA						32.2	34.8	39.2	39.2
6250 Worker's Compensation						.6	.7	.7	.7
6260 Health and Life Insurance						63.6	66.1	67.9	67.9
6270 Unemployment Insurance						1.4	1.4	1.5	1.5
Total Personal Services						\$561.2	\$583.0	\$651.4	\$651.4
CURRENT EXPENSES									
7190 Other Professional Services						56.5	10.0	40.0	40.0
7220 Telephone						.0	1.5	1.5	1.5
7280 Advertising, publication						.7	6.0	7.0	7.0
7410 Travel and Subsistence						9.1	8.0	15.0	15.0
7420 Business Conferences						6.5	10.0	12.5	12.5
7540 Maintenance and Repair - Equipment						3.9	2.0	2.0	2.0
7810 Subscriptions and Memberships						42.0	34.8	36.0	36.0
7857 Channel 12, Valley T.V.						20.4	20.4	20.4	20.4
8060 Office Supplies						2.3	1.8	2.5	2.5
8080 Gas, Oil, Lubricants						.4	.0	.0	.0
8090 Other Operating Expense						16.8	11.0	15.0	15.0
Total Current Expenses						\$158.6	\$105.5	\$151.9	\$151.9
CAPITAL OUTLAY									
9530 Other Equipment						.0	.0	.0	.0
Total Capital Outlay						\$0	\$0	\$0	\$0
						Change from 2018 Budget		\$114.7	\$114.7
								16.7%	16.7%

This department is for the City's general administrative functions. The reduction is due to personnel modifications, where it is down 1.75 FTEs from 2017 as a result of the Center for the Arts position being removed and the contracts coordinator shifting from this department to finance.

CITY ADMINISTRATION NOTES:

xx01	Executive Director - Arts is no longer on the payroll as the Center for the Arts was reorganized in 2017	7410	CML (\$13,239), ICMA, DC, Club 20, NWCOGG meetings, CAST meetings
xx02	Admin Asst 1 was split between City Mgr's office and Public Works, moved to Exec Asst in City Mgr's office.	7420	Conference fees for CML, ICMA, DC, Club 20, NWCOGG meetings, CAST meetings
7190	Facilitation of Capital Improvement Plan (\$10,000)	7540	Garage charges and Council Chambers
7220	City Hall phones moved to Non-Departmental - this line item is now for cell phones only	7810	CML, Chamber, Club 20, CAST, ICMA, CCMA, Mayor Coalition, NWCCOG, GCE
7310	Moved to Non-departmental in 2017	8060	Includes Council badges, plaques and glassware
7320	Moved to Non-departmental in 2017	8080	Moved to Non-departmental in 2017
7330	Moved to Non-departmental in 2017	8090	Meetings with Mayor and City Manager, food for Council meetings, room rental, sponsorships
xx03	COO moved from Finance in 2019		

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
GENERAL GOVERNMENT		NON-DEPARTMENTAL EXPENSES				DEBRA FIGUEROA		GENERAL	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
								Manager Recommend	Council Approved
Personal Services									
Current Expenses						700.3	764.5	845.3	845.3
Capital Outlay									
Total						\$700.3	\$764.5	\$845.3	\$845.3
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees					Position	Grade		
	2018	19-D	19-M	19-C					
Total Personnel						0	0	0	0
6110	Full-Time Salaries								
6120	Overtime								
6130	Part-Time								
6210	Retirement Contribution								
6240	FICA								
6250	Worker's Compensation								
6260	Health and Life Insurance								
6270	Unemployment Insurance								
Total Personal Services						\$.0	\$.0	\$.0	\$.0
CURRENT EXPENSES									
7142	Taxes and Fees Rebates					.1	1.5	1.5	1.5
7144	Sales & Use Tax Refunds					7.2	2.0	2.0	2.0
7145	Sales Tax TIF to DDA					259.3	175.0	245.8	245.8
7160	Economic Incentive Rebate					17.9	24.0	24.0	24.0
7190	Grant Writer Professional Services					15.2	.0	.0	.0
7200	Discretionary Appropriation Pool					5.5	200.0	250.0	250.0
7210	Summer of Music					55.5			.0
7220	Telephone					19.4	19.0	19.0	19.0
7250	4th of July and Special Events					141.8	50.0		.0
7310	Electricity					72.8	73.0	73.0	73.0
7320	Gas					4.5	9.0	9.0	9.0
7330	Water					7.2	6.0	6.0	6.0
7350	Trash Pick-up					2.7	3.0	3.0	3.0
7540	Machinery/Equipment/Vehicle Maintenance						2.0	2.0	2.0
9999	Non-GAAP-Contribution to EHOP					80.0	100.0	110.0	110.0
xx01	Ruedi Aquatics Nuisance Program					5.0			.0
xx02	Youth Educational Programming						100.0	100.0	100.0
								.0	
Total Current Expenses						\$700.3	\$764.5	\$845.3	\$845.3
CAPITAL OUTLAY									
Total Capital Outlay						0	0	0	0
						Change from 2018		\$80.8	\$80.8
						Budget		10.6%	10.6%

NON-DEPARTMENTAL BUDGET NOTES:

- 7142 Property tax rebates for Historic Landmarks
- 7190 Grant writer split between A&I, Capital, Fire, Water; Non-departmental and SWAT have been eliminated
- 7200 Manager contingency for unidentifiable approved expenditures
- 7220 City Hall telephones
- 7250 Includes GAB events, community events
- 7250 4th of July event will be covered in "Special Events"
- xx01 Ruedi Aquatics Nuisance Program is funded in A&I with other grants beginning in 2018
- xx02 Youth programming is funded by a transfer to the General Fund from the Marijuana Tax Fund

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
GENERAL GOVERNMENT		LEGAL			KARP NEU HANLON		GENERAL	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
Personal Services								
Current Expenses					423.5	380.0	325.0	325.0
Capital Outlay								
Total					\$423.5	\$380.0	\$325.0	\$325.0
PERSONAL SERVICES								
Personnel Schedule								
Employees								
Position Title	2018	19-D	19-M	19-C	Position	Grade		
Total Personnel								
6110	Full-Time Salaries							
6120	Overtime							
6130	Part-Time							
6210	Retirement Contribution							
6240	FICA							
6250	Worker's Compensation							
6260	Health and Life Insurance							
6270	Unemployment Insurance							
Total Personal Services							\$0	\$0
CURRENT EXPENSES								
7140	Legal Services-General				398.4	210.0	230.0	230.0
7140	Legal Services-Prosecuting Attorney					55.0	55.0	55.0
7150	Recording Fees							
7210	Postage/Shipping							
7220	Cell Phone							
7230	Printing and Binding							
7410	Travel and Subsistence							
7430	Training							
7530	Maintenance and Repair - Office Equipment							
7740	Lease Payment							
7810	Library							
7811	Dues and Subscriptions							
7840	Filing Fees							
7850	Useful Public Service							
8060	Office Supplies							
8090	Other Operating Expense				2.2			
XX01	Special Projects				22.9	75.0	.0	.0
XX02	Land Use Review					40.0	40.0	40.0
Total Current Expenses					\$423.5	\$380.0	\$325.0	\$325.0
CAPITAL OUTLAY								
9520	Office Equipment						.0	
Total Capital Outlay					\$0	\$0	\$0	\$0
Change from 2018							(\$55.0)	(\$55.0)
Budget							(14.5%)	(14.5%)

CITY OF GLENWOOD SPRINGS - 2019 BUDGET										
FUNCTION		ACTIVITY				DEPARTMENT HEAD		CODE	FUND	
GENERAL GOVERNMENT		HUMAN RESOURCES				BETH STEWARDSON		01.115	GENERAL	
SUMMARY						2017 Actual	2018 Budget	2019 Budget		
						Department Request	Manager Recommend	Council Approved		
Personal Services						252.2	275.4	283.9	283.9	283.9
Current Expenses						72.0	75.0	70.5	70.5	70.5
Capital Outlay										
Total						\$324.2	\$350.4	\$354.4	\$354.4	\$354.4
PERSONAL SERVICES										
Personnel Schedule										
Position Title	Employees				Position	Grade				
	2018	19-D	19-M	19-C						
HR Director	0.0	0.0	0.0	0.0						
HR Manager	1.0	1.0	1.0	1.0						
HR Analyst	1.0	1.0	1.0	1.0						
Admin. Assistant	1.0	1.0	1.0	1.0						
Total Personnel	3.0	3.0	3.0	3.0						
6110 Full-Time Salaries						179.5	181.7	189.8	189.8	189.8
6120 Overtime							.0	.0	.0	.0
6130 Part-Time							.0	.0	.0	.0
6210 Retirement Contribution						10.6	12.7	13.3	13.3	13.3
6240 FICA						12.8	13.9	14.5	14.5	14.5
6250 Worker's Compensation						.4	.5	.3	.3	.3
6260 Health and Life Insurance						48.4	66.0	65.5	65.5	65.5
6270 Unemployment Insurance						.5	.5	.6	.6	.6
Total Personal Services						\$252.2	\$275.4	\$283.9	\$283.9	\$283.9
CURRENT EXPENSES										
7190 Other Professional Services						64.4	43.3	42.1	42.1	42.1
7230 Printing and Binding						1.4	1.7	1.4	1.4	1.4
7280 Advertising, Publication						.3	.3	.5	.5	.5
7410 Travel and Subsistence						.0	2.3	2.0	2.0	2.0
7420 Business Conferences						.3	1.7	2.0	2.0	2.0
7430 Training						.4		1.5	1.5	1.5
7540 Maintenance and Repair - Machinery/Equipment						1.0	1.8	1.3	1.3	1.3
7740 Equipment Lease							.5	.5	.5	.5
7810 Subscriptions and Memberships						.9	7.2	7.2	7.2	7.2
8060 Office Supplies						1.7	3.3	2.0	2.0	2.0
8090 Other Operating Expense						.8	4.6	3.0	3.0	3.0
8091 Citywide Training						.3	5.5	4.0	4.0	4.0
8094 Wellness Program						.6	3.0	3.0	3.0	3.0
										.0
Total Current Expenses						\$72.0	\$75.0	\$70.5	\$70.5	\$70.5
CAPITAL OUTLAY										
9520 Office Equipment						.0	.0			
Total Capital Outlay						\$0	\$0	\$0	\$0	\$0
						Change from 2018		\$4.0	\$4.0	\$4.0
						Budget		1.1%	1.1%	1.1%

Personal Services:

- xx01 Director left in July 2017, replaced with HR Generalist and is no longer a department head.
- 7190 Sherman and Howard legal fees, Newport Group 401(k), COBRA fees, debit card admin, Triad EAP, interpreter
- 7230 Envelopes, printing and binding employee handbooks, ID badges.
- 7280 Employment law posters.
- 7410 CEBT annual meeting, HCHRA legal updates, CML, FMLA/ADA updates, CIRSA, SHRM/EEOC updates.
- 7420 Conference fees for items in 7410.
- 7540 Maintenance on copier.
- 7740 iPad with Verizon.
- 7810 MSEC (\$5.2k), Colo Employment Law Update, HR Hero, SHRM, HCHRA.
- 8060 Includes personnel file folders, recruiting supplies, mail room, break room.
- 8090 Shipping, longevity awards, survey fees, CPR cards, open enrollment.
- 8091 Harassment and discrimination, HIPAA, Safety Committee, violence/bullying, leadership.
- 8094 Wellness events, lunch and learn, incentives and recognition.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
GENERAL GOVERNMENT		ACTIVITY		DEPARTMENT HEAD		FUND			
		CITY CLERK		CATHERINE MYTHEN FLETCHER		GENERAL			
SUMMARY				2017	2018	2018 Budget			
				Actual	Budget	Manager	Council		
						Recommend	Approved		
Personal Services				196.4	184.4	180.1	180.1		
Current Expenses				266.6	281.0	278.0	278.0		
Capital Outlay				.0	3.5	2.0	2.0		
Total				\$463.0	\$468.9	\$460.1	\$460.1		
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees				Position	Grade			
	2018	19-D	19-M	19-C					
City Clerk	1.0	1.0	1.0	1.0					
Deputy City Clerk	1.0	1.0	1.0	1.0					
Total Personnel				2.0	2.0	2.0	2.0		
6110	Full-Time Salaries			154.6	139.0	144.2	144.2		
6120	Overtime			.3	.5	.0	.0		
6130	Part-Time			.0	.0	.0	.0		
6210	Retirement Contribution			9.3	9.8	10.1	10.1		
6240	FICA			9.7	10.7	11.0	11.0		
6250	Worker's Compensation			.3	.3	.2	.2		
6260	Health and Life Insurance			21.8	23.7	14.1	14.1		
6270	Unemployment Insurance			.4	.4	.4	.4		
Total Personal Services				\$196.4	\$184.4	\$180.1	\$180.1		
CURRENT EXPENSES									
7190	Professional Services			16.0	15.0	15.0	15.0		
7220	Telephone			.5	.7	.7	.7		
7280	Advertising, Publication			10.8	8.0	8.0	8.0		
7410	Travel and Subsistence			1.4	1.5	1.5	1.5		
7420	Business Conferences			1.5	1.7	1.0	1.0		
7430	Training			1.0	2.5	3.0	3.0		
7530	Maintenance - Office Equipment			1.0	3.0	3.0	3.0		
7610	Liability and Casualty Insurance			158.4	160.0	165.0	165.0		
7620	Property Insurance			36.9	45.0	40.0	40.0		
7640	Other Insurance			10.3	13.0	11.0	11.0		
7650	Deductibles Paid			8.2	12.0	10.0	10.0		
7810	Subscriptions and Memberships			.4	.6	.6	.6		
8060	Office Supplies			2.3	1.5	1.5	1.5		
8063	Election Expense			10.3	6.5	10.5	10.5		
8071	Document Management & Storage			2.6	5.9	3.2	3.2		
8090	Other Operating Expense			4.6	3.5	3.5	3.5		
8091	Recording Fees			.3	.5	.5	.5		
Total Current Expenses				\$266.6	\$281.0	\$278.0	\$278.0		
CAPITAL OUTLAY									
9520	Equipment				3.5	2.0	2.0		
Total Capital Outlay				\$0	\$3.5	\$2.0	\$2.0		
Change from 2018 Budget						(\$8.9)	(\$8.9)		
						(1.9%)	(1.9%)		

- 7190 Liquor licensing.
- 7220 Cell phones.
- 7280 Post Independent, agendas, ordinances, licensing, boards and commissions, special events.
- 7420 CIRSA, CMCA/IIMC, CML annual and district meetings.
- 7430 Seminars, workshops, CMCA.
- 7530 Lewan audio/video, copier/fax, online packet mgmt, code codifying.
- 7610 CIRSA premium for liability insurance.
- 7620 Property insurance portion of CIRSA.
- 7640 CIRSA - boiler and machinery, volunteer firefighter, excess crim, fiduciary liability.
- 7650 Claims under 1,000.
- 7810 Background checks, liquor and marijuana licensing.
- 8060 Includes Hart Intercivic election supplies.
- 8090 Food for Council meetings, license plates, visa, postage.
- 8091 GARCO clerk, cemetery deeds, ordinances, perm docs, vehicle registrations.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
GENERAL GOVERNMENT		INFORMATION TECHNOLOGY			ERIC ARNETTE		GENERAL	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
Personal Services					319.0	506.1	462.6	462.6
Current Expenses					201.9	217.7	283.7	283.7
Capital Outlay						1.5		.0
Total					\$520.9	\$725.3	\$746.3	\$746.3
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
IS Director	0.5	0.5	0.5	0.5				
Assistant Computer Tech	1.0	1.0	1.0	1.0				
Assistant IT Director	1.0	1.0	1.0	1.0				
Technical Specialist/Pub Sfty	1.0	1.0	1.0	1.0				
Applications Specialist	1.0	1.0	1.0	1.0				
Total Personnel	4.5	4.5	4.5	4.5				
6110 Full-Time Salaries					233.6	362.9	342.6	342.6
6120 Overtime					.1	.0	.5	.5
6130 Part-Time					.0	.0	.0	.0
6210 Retirement Contribution					13.6	25.4	24.0	24.0
6240 FICA					17.2	27.8	26.3	26.3
6250 Worker's Compensation					.3	.3	.5	.5
6260 Health and Life Insurance					53.6	88.6	67.7	67.7
6270 Unemployment Insurance					.7	1.1	1.0	1.0
Total Personal Services					\$319.0	\$506.1	\$462.6	\$462.6
CURRENT EXPENSES								
7120 Internet Fees					55.7	57.8	58.3	58.3
7190 Other Professional Services					45.1	25.2	46.2	46.2
7200 Software Modifications					76.0	95.5	122.9	122.9
7410 Travel and Subsistence					1.3	4.5	5.5	5.5
7430 Training					8.6	14.0	30.0	30.0
7530 Maintenance and Repair - Office Equipment					1.0	3.4	3.4	3.4
8062 Computer Supplies					7.3	8.9	9.3	9.3
8064 Printer Supplies					6.4	7.5	7.0	7.0
8090 Other Operating Expense					.6	1.0	1.0	1.0
Total Current Expenses					\$201.9	\$217.7	\$283.7	\$283.7
CAPITAL OUTLAY								
City Hall Signage						1.5		
Total Capital Outlay					\$0	\$1.5	\$0	\$0
					Change from 2018 Budget		\$21.0	\$21.0
							2.9%	2.9%

- 7120 Business fiber optic; guest network, kayak park, electric substations, leased fiber strands.
- 7190 Spam filter, staff training, cabling contractor, website maintenance, firewall support.
- 7200 SysLog, CivicPlus, Full Court, ADG, Zoll Data, TrackIt, Abra, Sophos, VoIP, Fire mapping, Landfill connection, server licenses, Docusign.
- 7410 Conference fees and staff travel off-site (17.5 personnel days).
- 7430 Includes 3.5 FTE at \$4,000 each, InfoSight Service renewal.
- 7530 Printer cleaning and repair, copier annual maintenance contract.
- 8062 Monitors, UPS replacement, cabling, USB devices, Ergo suppliers.
- 8064 Toner and field replaceable units.
- 8090 PC recycling, misc tech and office supplies.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
GENERAL GOVERNMENT		FINANCE			YVETTE GUSTAD		GENERAL	
SUMMARY					2017 Actual	2018 Budget	2019	
							Manager Recommend	Council Approved
Personal Services					895.8	870.3	745.6	745.6
Current Expenses					537.4	528.8	471.7	471.7
Capital Outlay					3.4	1.0	3.0	3.0
Total					\$1,436.6	\$1,400.1	\$1,220.3	\$1,220.3
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
Finance Director	1.0	1.0	1.0	1.0				
Assistant Finance Director	1.0	0.0	0.0	0.0				
Contracts Coordinator	1.0	1.0	1.0	1.0				
Senior Accounting Tech	4.0	4.0	4.0	4.0				
Staff Accountant	1.0	1.0	1.0	1.0				
Purchasing Manager	1.0	1.0	1.0	1.0				
Total Personnel	9.0	8.0	8.0	8.0				
6110 Full-Time Salaries					654.8	625.7	516.9	516.9
6120 Overtime					.3	.3	2.0	2.0
6130 Part-Time					.0	.0	.0	.0
6210 Retirement Contribution					31.3	43.8	36.3	36.3
6240 FICA					45.5	47.9	39.7	39.7
6250 Worker's Compensation					3.7	4.8	.7	.7
6260 Health and Life Insurance					158.3	145.9	148.4	148.4
6270 Unemployment Insurance					1.9	1.9	1.6	1.6
Total Personal Services					\$895.8	\$870.3	\$745.6	\$745.6
CURRENT EXPENSES								
7020 Bond Interest					20.9	20.9	10.7	10.7
7040 Bond Principal					230.0	230.0	240.0	240.0
7143 Treasurer's Fees					26.2	37.8	30.0	30.0
7151 Credit Card/ACH Check Fees					2.7	3.5	3.0	3.0
7160 Auditing/Accounting					46.8	35.0	52.0	52.0
7190 Other Professional Services					37.8	65.0	5.0	5.0
7210 Postage					69.9	74.0	72.0	72.0
7230 Printing and Binding					9.7	10.0	10.0	10.0
7260 Copying					3.8	8.0	5.0	5.0
7410 Travel and Subsistence					2.3	6.5	3.0	3.0
7430 Training					2.8	4.1	5.0	5.0
7530 Maintenance and Repair - Office Equipment					5.1	3.0	5.5	5.5
7740 Equipment Lease					7.6	7.5	7.5	7.5
7810 Subscriptions and Memberships					.9	1.5	1.0	1.0
8060 Office Supplies					2.9	2.8	3.0	3.0
8090 Other Operating Expense					17.2	19.2	19.0	19.0
7510 Janitorial					8.9			
7520 Maintenance and Repair - Building					41.9			
Total Current Expenses					\$537.4	\$528.8	\$471.7	\$471.7
CAPITAL OUTLAY								
9520 Office Equipment					3.4	1.0	3.0	3.0
9520 Copier								
Total Capital Outlay					\$3.4	\$1.0	\$3.0	\$3.0
							Change from 2018	
							Budget	
								(\$179.7)
								(12.8%)

FINANCE DEPARTMENT NOTES:

- xx01 COO position created and moved to City Administration
- 7020 Series 2012 advance refunding 2001 issue; matures in 2020
- 7040 Series 2012 advance refunding 2001 issue; matures in 2020
- 7143 2% of property tax collection processing with Muni Revs
- 7151 Online sales tax collection with Muni Revs
- 7160 Annual financial audit, grants, programs, sales tax audits
- 7210 Utility bills, postage machine service, PO box rental, permits, meter ink for postage machine
- 7190 Professional Services, code changes

Check stock, sales tax books, utility door hangers, utility credit applications, payroll checks, W-2s, 1099s, sales tax envelopes

Click rate for copier, budget book production

GFOA annual (1), CGFOA annual (2), online CPE, staff training, NIGP annual (2), p-card users

Conference fees for events in 7410
Copier and folder service contracts
Copier and postage machine leases
GFOA (2), CGFOA (3), CAMTA (2), GASB, NIGP (1), RMGPA (1), GFOA best practices
Muni revs subscription

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
GENERAL GOVERNMENT		MUNICIPAL COURT				STEVE BOYD		GENERAL	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
								Manager Recommend	Council Approved
Personal Services						101.8	138.0	102.6	102.6
Current Expenses						82.0	108.7	105.5	105.5
Capital Outlay						.9	.0	.0	.0
Total						\$184.8	\$246.7	\$208.1	\$208.1
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees				Position	Grade			
	2018	19-D	19-M	19-C					
Court Administrator	1.0	1.0	1.0	1.0					
Court Clerk	1.0	0.0	0.0	0.0					
Municipal Court Judge									
Total Personnel	2.0	1.0	1.0	1.0					
6110 Full-Time Salaries						82.9	111.2	63.3	63.3
6120 Overtime						.4	.0	.0	.0
6130 Part-Time						.0	.0	.0	.0
6210 Retirement Contribution						2.7	7.8	4.4	4.4
6240 FICA						6.2	8.5	4.8	4.8
6250 Worker's Compensation						.2	.2	.1	.1
6260 Health and Life Insurance						9.1	9.9	29.8	29.8
6270 Unemployment Insurance						.3	.3	.2	.2
Total Personal Services						\$101.8	\$138.0	\$102.6	\$102.6
CURRENT EXPENSES									
7140 Legal Services						.3	5.0	3.0	3.0
7150 Credit Card Fees						2.7	2.1	2.7	2.7
7170 Court Reporters						.1	.3	.3	.3
7190 Professional Services						58.9	60.0	60.0	60.0
7193 Post-Sentence Jail Fees						.5	1.0	1.0	1.0
7230 Printing and Binding						1.1	1.0	1.0	1.0
7410 Travel and Subsistence						.6	1.0	1.0	1.0
7430 Training						.0	1.5	5.0	5.0
7450 Tuition Reimbursement							.1		.0
7530 Maintenance and Repair - Office Equipment							.6	.6	.6
7550 Miscellaneous Maintenance and Repair							2.0	1.0	1.0
7810 Subscriptions and Memberships						.1	.3	.3	.3
7850 Court Services						15.0	29.5	25.0	25.0
8020 Educational Supplies							.1	.1	.1
8060 Office Supplies						2.4	3.0	3.0	3.0
8090 Other Operating Expense						.4	1.2	1.5	1.5
Total Current Expenses						\$82.0	\$108.7	\$105.5	\$105.5
CAPITAL OUTLAY									
9520 Office Equipment						.9			
Total Capital Outlay						\$.9	\$0.0	\$0.0	\$0.0
						Change from 2018		(\$38.6)	(\$38.6)
						Budget		(15.6%)	(15.6%)

MUNICIPAL COURT BUDGET NOTES:

7190 Judge moved from salary to contract in 2017, paid from professional services; \$45,000
Municipal Court clerk not back-filled from a retirement, duties were absorbed by finance.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
PUBLIC SAFETY		POLICE			TERRY WILSON		GENERAL	
SUMMARY					2017	2018	2019 BUDGET	
					Actual	Budget	Manager Recommend	Council Approved
Personal Services					3,272.1	3,467.1	3,803.4	3,803.4
Current Expenses					442.5	459.4	468.4	468.4
Capital Outlay					11.2	1.5	.0	.0
Total					\$3,725.9	\$3,928.0	\$4,271.8	\$4,271.8
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
Chief of Police	1.0	1.0	1.0	1.0				
Police Lieutenant	2.0	2.0	2.0	2.0				
Patrol Sergeant	4.0	4.0	4.0	4.0				
Detective Sergeant	1.0	1.0	1.0	1.0				
Police Officer II	7.0	2.0	2.0	2.0				
Police Officer I	7.0	9.0	9.0	9.0				
Code Enforcement Officer	2.0	2.0	2.0	2.0				
Parking Enforcement Off.	1.0	1.0	1.0	1.0				
Police Officer III	5.0	9.0	9.0	9.0				
Police Admin. Assist. II	1.0	1.0	1.0	1.0				
Sr. Police Records Tech.	1.0	3.0	3.0	3.0				
Police Records Clerk	2.0	0.0	0.0	0.0				
Total Personnel	34.0	35.0	35.0	35.0				
6110 Full-Time Salaries					2,188.3	2,279.8	2,404.3	2,404.3
6120 Overtime					167.8	125.0	150.0	150.0
6140 Standby					.0	.0	25.0	25.0
6130 Part-Time					.0	.0	.0	.0
6210 Retirement Contribution					146.2	168.3	180.6	180.6
6220 Police/Fire Retirement					180.2	180.4	193.4	193.4
6240 FICA					32.0	32.8	46.2	46.2
6250 Worker's Compensation					58.5	77.2	75.9	75.9
6260 FPPA Disability					.0	41.0	46.8	46.8
6260 Health and Life Insurance					491.5	555.4	673.5	673.5
6270 Unemployment Insurance					7.6	7.2	7.7	7.7
Total Personal Services					\$3,272.1	\$3,467.1	\$3,803.4	\$3,803.4
CURRENT EXPENSES								
7190 Other Professional Services					29.2	45.0	45.0	45.0
7220 Telephone					1.5	1.6	1.6	1.6
7230 Printing and Binding					4.5	4.0	4.0	4.0
7410 Travel and Subsistence					24.9	20.0	20.0	20.0
7430 Training					20.9	31.0	31.0	31.0
7530 Maintenance and Repair - Office Equipment						.8	.8	.8
7540 Maintenance and Repair - Vehicles					49.9	30.0	40.0	40.0
7550 Maintenance and Repair - Miscellaneous					1.2	1.0	1.0	1.0
7740 Lease Payments					5.1	6.3	6.3	6.3
7810 Subscriptions and Memberships					1.4	1.5	2.0	2.0
8030 Chemical and Laboratory					14.9	11.0	9.0	9.0
8040 Uniforms					24.2	30.0	30.0	30.0
8060 Office Supplies					7.0	9.0	9.0	9.0
8080 Gas, Oil, Lubricants					43.9	35.0	35.0	35.0
8090 Other Operating Expense					33.7	15.0	15.0	15.0
8135 Youth Activities					12.3	2.0	5.0	5.0
8145 Communication					25.4	35.0	35.0	35.0
8220 Investigations					5.8	15.0	15.0	15.0
8310 Animal Control					13.4	25.0	25.0	25.0
8460 Confiscated Funds Expenditures					3.8	10.0	10.0	10.0
8470 HIDTA Grant Operations					86.4	86.2	84.7	84.7
8480 Trident Grant Operations					10.0	11.0	11.0	11.0
8490 Firearms Program					23.2	33.0	33.0	33.0
Total Current Expenses					\$442.5	\$459.4	\$468.4	\$468.4
					Change from 2018		\$343.8	\$343.8
					Budget		8.8%	8.8%

POLICE DEPARTMENT NOTES:

- 7190 Increase in Lexipol membership dues, towing cost, background checks and pre-employment testing.
- 7220 Dedicated landline for intoxilizer.
- 7410 I-70 POST Free Training has led to increased travel costs.
- 7430 POST-mandated training state-wide.
- 7550 Annual recertification of radar units.

- 8030 Increase in cost of blood tests from more frequent DUI charges.
- 8135 Shop with a Cop, Bike Rodeo.
- 8145 Cell phones.
- 8310 CARE annual contract.
- 8460 Reimbursed from department asset accts.

CITY OF GLENWOOD SPRINGS - BUDGET 2018										
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND		
PUBLIC WORKS		ENGINEERING & ADMINISTRATION				TERRI PARTCH		GENERAL		
SUMMARY						2017 Actual	2018 Budget	2019 Budget		
								Manager Recommend	Council Approved	
Personal Services						509.4	553.3	579.6	579.6	
Current Expenses						81.8	74.8	161.2	161.2	
Capital Outlay							1.5	.0	.0	
Total						\$591.2	\$629.6	\$740.8	\$740.8	
PERSONAL SERVICES										
Personnel Schedule										
Position Title	Employees				Position	Grade				
	2018	19-D	19-M	19-C						
City Engineer	1.0	1.0	1.0	1.0						
Assistant City Engineer	2.0	2.0	2.0	2.0						
Transportation Manager	1.0	1.0	1.0	1.0						
Admin Asst. II - Eng.	1.0	1.0	1.0	1.0						
Asst. Dir. PW	0.0	0.0	0.0	0.0						
GIS Administrator	0.5	0.5	0.5	0.5						
Total Personnel	5.5	5.5	5.5	5.5						
6110 Full-Time Salaries						398.7	423.5	452.3	452.3	
6120 Overtime						.0	.0	.0	.0	
6130 Part-Time						.0	.0	.0	.0	
6210 Retirement Contribution						21.7	29.6	31.7	31.7	
6240 FICA						29.4	32.4	34.6	34.6	
6250 Worker's Compensation						1.9	2.6	1.4	1.4	
6260 Health and Life Insurance						56.4	64.0	58.2	58.2	
6270 Unemployment Insurance						1.2	1.3	1.4	1.4	
Total Personal Services						\$509.4	\$553.3	\$579.6	\$579.6	
CURRENT EXPENSES										
7190 Other Professional Services						44.4	25.0	110.0	110.0	
7200 Software						17.2	27.4	15.0	15.0	
7220 Telephone						1.4	.5	2.5	2.5	
7280 Advertising and Publications						.1	1.0	1.0	1.0	
7410 Travel and Subsistence						6.9	3.0	7.5	7.5	
7430 Training						.3	3.0	4.3	4.3	
7540 Maintenance and Repairs - Vehicles						.8	1.2	1.2	1.2	
8060 Office Supplies						1.2	2.0	1.5	1.5	
8070 Photo and Duplicating Supplies						7.8	9.0	9.0	9.0	
8080 Gas, Oil, Lubricants						.5	.5	.5	.5	
8090 Other Operating Expense						.9	2.2	2.2	2.2	
8120 Small Tools and Equipment								6.6	6.6	
9520 Equipment						.3			.0	
Total Current Expenses						\$81.8	\$74.8	\$161.2	\$161.2	
CAPITAL OUTLAY										
GPS street data							1.5			
Total Capital Outlay						\$0	\$1.5	\$0	\$0	
						Change from 2018		\$141.2	\$141.2	
						Budget		22.4%	22.4%	

ENGINEERING DEPARTMENT NOTES:

- 7190 Project management assistance
- 7200 GarCo software agreement , ArcGIS license
- 7220 Cell phones
- 7280 Project announcement
- 7430 Local GIS classes, Certified Floodplain Manager, special topics
- 7540 Engineering truck maintenance
- 8080 Fleet service and fuel
- 8090 Professional membership fees, background checks for employment, meetings expense

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
PUBLIC WORKS		STREETS AND ALLEYS			ROBIN MILLYARD		GENERAL	
SUMMARY					2017 Actual	2018 Budget	2018 Budget	
							Manager Recommend	Council Approved
Personal Services					629.7	666.0	713.7	713.7
Current Expenses					413.2	469.1	475.9	475.9
Capital Outlay					.0	.0	.0	.0
Total					\$1,042.9	\$1,135.2	\$1,189.6	\$1,189.6
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
Streets Superintendent	1.0	1.0	1.0	1.0				
Equip. Operator II - PW	2.0	2.0	2.0	2.0				
Equip. Operator I - PW	1.0	1.0	1.0	1.0				
Maint Worker I / St. Sweep	4.0	4.0	4.0	4.0				
Street Crew Leader	1.0	1.0	1.0	1.0				
Maint Worker II / St. Sweep	0.0	0.0	0.0	0.0				
Total Personnel	9.0	9.0	9.0	9.0				
6110 Full-Time Salaries					432.6	421.1	434.0	434.0
6120 Overtime					3.8	11.0	6.0	6.0
6140 Standby					.0	.0	20.0	20.0
6210 Retirement Contribution					25.2	30.2	32.2	32.2
6240 FICA					33.9	33.1	35.2	35.2
6250 Worker's Compensation					18.2	24.0	22.7	22.7
6260 Health and Life Insurance					114.5	145.4	162.1	162.1
6270 Unemployment Insurance					1.5	1.3	1.4	1.4
Total Personal Services					\$629.7	\$666.0	\$713.7	\$713.7
CURRENT EXPENSES								
7220 Telephone					4.1	6.0	6.5	6.5
7230 Printing and Binding						.3		.0
7280 Advertising and Publications					1.1	2.0	2.0	2.0
7310 Electricity					137.3	170.0	170.0	170.0
7320 Gas					2.9	5.4	5.4	5.4
7330 Water					.5	1.4	1.4	1.4
7410 Travel and Subsistence					1.5	2.5	2.5	2.5
7430 Training					1.7	2.5	3.0	3.0
7520 Maintenance - Building					7.9	7.5	10.0	10.0
7530 Maintenance - Office Equipment					.2	.2	.3	.3
7540 Maintenance - Vehicles					101.8	115.5	115.6	115.6
7740 Equipment Rental - Snow Removal					72.6	.0	2.5	2.5
7810 Subscriptions and Memberships					.1	.2	.2	.2
7830 Landfill Expense					25.6	50.0	50.0	50.0
8020 Educational Supplies					.2	.2	.1	.1
8040 Uniforms					3.3	3.2	3.3	3.3
8060 Office Supplies					.5	.6	.5	.5
8080 Gas, Oil, Lubricants					31.2	60.8	61.0	61.0
8090 Other Operating Expenses					8.5	14.0	14.0	14.0
8120 Small Tools and Equipment					3.3	6.0	6.0	6.0
8130 Material to Maintain Buildings					.0	.4	.4	.4
8150 Street Maintenance Materials					.5		.0	.0
8160 Other Materials					4.9	7.0	4.0	4.0
8170 Signs					3.2	13.0		.0
8190 Flood Control/Hazardous Waste						.5	3.5	3.5
BIW Safety							7.5	7.5
BIW Technology and Software							6.2	6.2
								.0
Total Current Expenses					\$413.2	\$469.1	\$475.9	\$475.9
CAPITAL OUTLAY								
9530 Other Machinery and Equipment								
Total Capital Outlay					\$0	\$0	\$0	\$0
Change from 2018 Budget							\$54.4	\$54.4
							4.8%	4.8%

STREETS AND ALLEYS DEPARTMENT NOTES:

- 7220 Cell phone and mobile devices
- 7280 Advertising for contract work
- 7410 More training events scheduled
- 7430 More training events scheduled
- 7520 Based on past three years actual data
- 7540 Assumes 5% increase in service cost
- 7740 Includes BIW of \$5,000 for rental equipment, outsourced contract

CITY OF GLENWOOD SPRINGS - BUDGET 2018									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
COMMUNITY DEVELOPMENT		ADMINISTRATION AND PLANNING				JENNIFER OOTON		GENERAL	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
								Manager Recommend	Council Approved
Personal Services						368.0	460.1	480.1	480.1
Current Expenses						212.8	264.4	259.4	259.4
Capital Outlay						2.6	.0	.0	.0
Total						\$583.4	\$724.5	\$739.5	\$739.5
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees					Position	Grade		
	2018	19-D	19-M	19-C					
Admin Assistant I - CD	0.50	0.50	0.50	0.50					
Planner II	1.00	0.00	0.00	0.00					
Senior Planner	1.00	2.00	2.00	2.00					
Community/Eco Dev Dir	0.25	0.25	0.25	0.25					
Assist Community/Eco Dev Dir	1.00	1.00	1.00	1.00					
Planner I	1.00	1.00	1.00	1.00					
Total Personnel	4.75	4.75	4.75	4.75					
6110 Full-Time Salaries						277.5	329.2	347.2	347.2
6120 Overtime						.1	.0	.0	.0
6130 Part-Time						.0	.0	.0	.0
6210 Retirement Contribution						15.4	23.0	24.3	24.3
6240 FICA						19.9	25.2	26.6	26.6
6250 Worker's Compensation						.6	.7	.5	.5
6260 Health and Life Insurance						53.7	80.9	80.5	80.5
6270 Unemployment Insurance						.8	1.0	1.0	1.0
Total Personal Services						\$368.0	\$460.1	\$480.1	\$480.1
CURRENT EXPENSES									
6272 Temporary Services						.0	1.0	1.0	1.0
7150 Credit Card Fees						4.9	3.0	3.0	3.0
7190 Other Professional Services						182.6	180.0	160.0	160.0
7230 Printing and Binding						.0	1.5	1.5	1.5
7280 Advertising and Publications						5.1	4.0	4.0	4.0
7410 Travel and Subsistence						1.9	3.5	3.5	3.5
7420 Business Conferences						.1	1.5	1.5	1.5
7430 Training						.0	5.0	5.0	5.0
7530 Maintenance and Repair - Office Equipment						5.9	7.0	7.0	7.0
7810 Subscriptions and Memberships						2.2	3.5	3.5	3.5
8020 Educational Supplies						.6	.6	.6	.6
8060 Office Supplies						4.4	4.8	4.8	4.8
8090 Other Operating Expense						4.7	15.0	15.0	15.0
8200 Historic Preservation Commission						.2	4.0	4.0	4.0
8310 CHS Grant						.0	30.0	35.0	35.0
Total Current Expenses						\$212.8	\$264.4	\$259.4	\$259.4
CAPITAL OUTLAY									
9520 Other Machinery and Equipment						2.6			
Total Capital Outlay						\$2.6	\$0	\$0	\$0
						Change from 2018		\$15.0	\$15.0
						Budget		2.1%	2.1%

COMMUNITY DEVELOPMENT DEPARTMENT NOTES:

- 6272 Support for ad-hoc projects
- 7150 Credit card charges for fees and permits
- 7190 This line item has decreased by \$200,000 from 2017 from cost of land use code and EPA re-write
 - EPA area-wide plan (2017 carryover) \$120,000
 - Consulting for zoning implementation \$30,000
 - Annual payment to Garfield County Housing Authority \$10,000
 - \$160,000
- 7280 Display and legal notices
- 7430 To include additional costs for AICP tests and eco devo training
- 7530 Copier payment
- 8090 Support for commissions, events and special meetings
- 8200 Education, training, plaques and publications
- 8310 Downtown property surveys

CITY OF GLENWOOD SPRINGS - BUDGET 2018									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
COMMUNITY DEVELOPMENT		BUILDING INSPECTION				JENNIFER OOTON		GENERAL	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
								Manager Recommend	Council Approved
Personal Services						216.2	233.3	235.9	235.9
Current Expenses						59.4	52.0	52.0	52.0
Capital Outlay								.0	.0
Total						\$275.6	\$285.3	\$287.9	\$287.9
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees				Position	Grade			
	2018	19-D	19-M	19-C					
Building Official	1.0	1.0	1.0	1.0					
Building Inspector I	0.0	0.0	0.0	0.0					
Building Inspector II	1.0	1.0	1.0	1.0					
Admin Assistant I - CD	0.5	0.5	0.5	0.5					
Total Personnel	2.5	2.5	2.5	2.5					
6110 Full-Time Salaries						147.0	154.7	157.7	157.7
6120 Overtime						.1	.0	.0	.0
6130 Part-Time						.0	.0	.0	.0
6210 Retirement Contribution						8.1	10.8	11.0	11.0
6240 FICA						10.2	11.8	12.1	12.1
6250 Worker's Compensation						.5	.6	1.9	1.9
6260 Health and Life Insurance						49.9	54.9	52.6	52.6
6270 Unemployment Insurance						.4	.5	.5	.5
Total Personal Services						\$216.2	\$233.3	\$235.9	\$235.9
CURRENT EXPENSES									
7130 Consultant Fees						52.1	30.0	30.0	30.0
7230 Printing and Binding						.0	.5	.5	.5
7410 Travel and Subsistence						.8	2.5	2.5	2.5
7430 Training						.7	2.0	2.0	2.0
7530 Maintenance and Repair - Office Equip						.0	2.0	2.0	2.0
7540 Maintenance and Repair - Vehicles						1.8	1.5	1.5	1.5
7810 Subscriptions and Memberships						.0	1.0	1.0	1.0
8020 Educational Supplies						1.9	7.0	7.0	7.0
8060 Office Supplies						.3	1.5	1.5	1.5
8080 Gas, Oil, Lubricants						.8	2.0	2.0	2.0
8090 Other Operating Expense						.9	2.0	2.0	2.0
Total Current Expenses						\$59.4	\$52.0	\$52.0	\$52.0
CAPITAL OUTLAY									
9520 Other Machinery and Equipment									
Total Capital Outlay						\$0	\$0	\$0	\$0
						Change from 2018		\$2.6	\$2.6
						Budget		0.9%	0.9%

COMMUNITY DEVELOPMENT DEPARTMENT NOTES:

- 7130 Consultant provides building plan review and is paid 60% of residential and 66% of commercial fees that are paid to the City by the applicant.
- 7410 Staff training (10 days), Colorado ICC chapter training
- 8020 ICC code books

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
PARKS AND RECREATION		RECREATION PROGRAMS				BRIAN SMITH		GENERAL	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
								Manager Recommend	Council Approved
Personal Services						1,717.9	1,936.2	1,930.8	1,930.8
Current Expenses						659.5	700.8	719.1	719.1
Capital Outlay						.0	.0	.0	.0
Total						\$2,377.4	\$2,637.0	\$2,649.9	\$2,649.9
PERSONAL SERVICES									
Personnel Schedule									
Position Title		Employees				Position	Grade		
		2018	19-D	19-M	19-C				
Parks and Recreation Dir.		1.0	1.0	1.0	1.0				
Community Rec Coord.		1.0	1.0	1.0	1.0				
Office Coordinator		1.0	0.0	0.0	0.0				
Athletics Coordinator		1.0	1.0	1.0	1.0				
Facility Coordinator		1.0	1.0	1.0	1.0				
Community Center Manager		0.0	1.0	1.0	1.0				
Aquatics Coordinator		1.0	1.0	1.0	1.0				
Recreation Supervisor		1.0	1.0	1.0	1.0				
CSRII		2.0	2.0	2.0	2.0				
Bldg Mtn I/Janitorial Staff		1.0	1.0	1.0	1.0				
Building Maint II		2.0	3.0	3.0	3.0				
Facility Maint Supt		1.0	1.0	1.0	1.0				
Building Maint III		1.0	0.0	0.0	0.0				
Total Personnel		14.0	14.0	14.0	14.0				
6110 Full-Time Salaries						751.7	784.4	798.9	798.9
6120 Overtime						3.5	2.9	3.5	3.5
6130 Part-Time						589.6	701.5	675.0	675.0
6210 Retirement Contribution						38.9	55.1	56.2	56.2
6240 FICA						100.7	113.9	113.0	113.0
6250 Worker's Compensation						35.3	42.4	30.2	30.2
6260 Health and Life Insurance						194.0	231.5	250.6	250.6
6270 Unemployment Insurance						4.3	4.5	3.5	3.5
Total Personal Services						\$1,717.9	\$1,936.2	\$1,930.8	\$1,930.8
CURRENT EXPENSES									
Operating Expenses									
7190 Professional Services						44.9	35.0	47.0	47.0
7220 Telephone						9.3	8.5	11.0	11.0
7221 Postage						.3	.2	.2	.2
7230 Printing and Binding						5.4	5.1	5.1	5.1
7280 Advertising						8.7	9.0	9.0	9.0
7310 Electrical						127.7	130.0	130.0	130.0
7320 Natural Gas						60.8	80.0	80.0	80.0
7330 Water and Sewer						30.7	36.0	36.0	36.0
7350 Disposal Costs						7.4	7.5	7.5	7.5
7410 Travel and Subsistence						.6	2.0	2.0	2.0
7430 Training						6.5	10.0	10.0	10.0
7520 Maintenance - Building						116.6	130.0	130.0	130.0
7530 Maintenance - Ice Rink						27.6	33.0	33.0	33.0
7540 Maintenance and Repair - Vehicles						8.4	14.0	14.0	14.0
7740 Equipment Rent/Lease						3.9	5.0	5.0	5.0
7810 Subscriptions and Memberships						4.6	4.2	4.2	4.2
7840 Bank Services						43.2	40.0	40.0	40.0
7960 Sale and Rental Items						19.0	17.0	17.0	17.0
7964 Food Items						1.9	2.0	2.0	2.0
8040 Uniforms						1.4	3.8	3.8	3.8
8060 Office Supplies						6.2	5.0	5.0	5.0
8061 Background checks/Ads/Drug Test						12.8	8.0	8.0	8.0
8063 Recreation Program Supplies						8.3	12.0	2.0	2.0
8064 Fitness/Enrichment programs						9.7	8.0	12.0	12.0
8067 Community Rooms						5.5	2.0	4.0	4.0
8068 Subcontractor Programs						5.1	10.0	10.0	10.0
8080 Gas, Oil Lubricants						1.9	3.0	3.0	3.0
8090 Other Operating Expense						5.8	6.0	6.0	6.0
8263 Pool Maintenance Equipment & Supply						37.1	38.0	33.3	33.3
8264 Aquatics Program Supplies								7.5	7.5
Total Operating Expenses						\$621.6	\$664.3	\$677.6	\$677.6

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

FUNCTION	ACTIVITY	DEPARTMENT HEAD		FUND	
PARKS AND RECREATION	RECREATION PROGRAMS	BRIAN SMITH		GENERAL	
SUMMARY		2017 Actual	2018 Budget	2019 Budget	
				Manager Recommend	Council Approved
Youth Programs					
Community Program Supplies				5.0	5.0
8103	Kid Kamp - Summer	10.0	13.0	13.0	13.0
8109	Scholarships	1.5	1.5	1.5	1.5
Sports					
8200	Adult Leagues	4.4	7.0	7.0	7.0
8210	Youth Leagues	4.6	6.5	6.5	6.5
8240	Tennis	5.3	1.0	1.0	1.0
Adults and Seniors					
8310	Senior Programming		.5	.5	.5
8320	Special Events	12.2	7.0	7.0	7.0
Total Current Expenses		\$659.5	\$700.8	\$719.1	\$719.1
		Change from 2018 Budget		\$17.9	\$17.9
				0.7%	0.7%

RECREATION PROGRAM DEPARTMENT NOTES:

- xx01 Janitorial staff and supervisor were relocated here from finance in 2018.
- 7190 Includes Vermont Systems \$6500; Cleaning Service for Ice Rink \$16000
- 7220 CenturyLink and department issued cell phones
- 7221 USPS, UPS, FedEx and other shipping
- 7230 Unilink color copy charges and brochures
- 7280 Broadband \$840, Promo Materials \$3000, Newspaper, Hotels, Chamber
- 7310 Decrease with system efficiencies
- 7320 Decrease with system efficiencies
- 7330 Includes ice rink and refill of pools after repairs and maintenance
- 7350 Bear resistant dumpsters and recycling collection
- 7410 Meals during training and travel beyond range of city vehicle use
- 7430 Ice Rink \$1800, CPR \$1000, CPRA \$1500, Camp Asso. \$1000, Youth Programs \$1500, Fitness Certs, Supervisor Training
- 7510 Backup contractor for vacation and sick day staff shortages
- 7520 Custodial/Maintenance Supplies \$65000; HVAC \$25000; Plumbing \$11000; Landscaping \$2000; Surveillance \$12500, Interior imprvmnts
- 7530 HVAC \$8000; Becker \$6000, Custodial \$5000, Plumbing \$5000
- 7540 Includes 2 vans, Zamboni, p/u truck, SUV, groundskeeping mower
- 7740 Ricoh color copier
- 7750 APEX monitoring system
- 7810 DirecTV \$1600, Music License \$1500, CPRA, NRPA, NARCE, NYSCA, ACA
- 7840 Charge Card fees \$34500, Plug-n-Pay
- 7960 Ice rink \$8500; Pro shop \$6500; Meeting rooms \$2000
- 7964 Authorized Commission or staff events/meetings
- 8040 Staff clothing, including FT/PT aquatics, fitness, rink and maintenance, shirts/guard outfits
- 8061 HR related costs associated with hiring for Parks/Recreation
- 8063 Ice rink \$1000, climbing wall \$1000, Pre-School \$7500, Fitness \$4000
- 8064 Wellness programs and fitness equipment repairs (bikes, cardio, dance, TRX, etc;)
- 8067 Replacement sound equipment, lecterns, screens, projectors, card tables/folding chairs
- 8068 Tennis, Scuba
- 8080 Petroleum products \$3000, fleet service charges \$500
- 8090 1st Aid supplies, AED, membership supplies, furniture repair, vandalism
- 8103 RFSB Transportation \$5000, License fee \$500, t-shirts \$1000, trips, supplies
- 8109 Program and membership awards based on income level and need
- 8200 Sports supplies \$4000; awards \$3200
- 8210 Sports supplies \$2400; t-shirts and awards \$7200
- 8240 Replacement nets, supplies, signs
- 8263 Chemicals \$18000, Plumbing \$10000, HVAC \$6000
- 8310 Program assistance, does not include facility charges or supplies
- 8320 Halloween Party, Daddy/Daughter Dance, City staff/volunteer recognition events

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

FUNCTION	ACTIVITY	DEPARTMENT HEAD	FUND			
GENERAL GOVERNMENT	ARTS PROGRAMS	BRIAN SMITH	GENERAL			
SUMMARY		2017 Actual	2018 Budget	2019 Budget		
				Manager Recommend	Council Approved	
Personal Services		.0	199.0	185.1	185.1	
Current Expenses		.0	82.7	116.9	116.9	
Capital Outlay		.0	79.2	30.0	30.0	
Total		\$.0	\$360.9	\$332.0	\$332.0	
PERSONAL SERVICES						
Personnel Schedule						
Position Title	Employees				Position	Grade
	2018	19-D	19-M	19-C		
Event Coordinator	1.0	1.0	1.0	1.0		
Total Personnel		1.0	1.0	1.0	1.0	
6110 Full-Time Salaries			58.6	59.0	59.0	
6120 Overtime			.0	.0	.0	
6130 Part-Time			96.0	96.0	96.0	
6210 Retirement Contribution			4.1	4.1	4.1	
6240 FICA			11.8	11.9	11.9	
6250 Worker's Compensation			.4	3.5	3.5	
6260 Health and Life Insurance			27.6	10.3	10.3	
6270 Unemployment Insurance			.5	.3	.3	
Total Personal Services		\$.0	\$199.0	\$185.1	\$185.1	
CURRENT EXPENSES						
7190 Professional Services			6.0	6.0	6.0	
7220 Telephone			.6	.6	.6	
7230 Printing and Binding			.1	.1	.1	
7280 Advertising			2.5	2.5	2.5	
7310 Electrical			2.0	2.0	2.0	
7320 Natural Gas			1.2	1.2	1.2	
7330 Water and Sewer				1.2	1.2	
7350 Disposal Costs				3.0	3.0	
7410 Travel and Subsistence			.5	.5	.5	
7430 Training			1.5	1.5	1.5	
7520 Maintenance and Repair - Building			20.0	.0	.0	
7540 Maintenance and Repair - Vehicles			2.5	2.5	2.5	
7740 Equipment Rent/Lease			5.6	5.6	5.6	
7810 Subscriptions and Memberships			.5	.5	.5	
7840 Bank Services			5.0	5.0	5.0	
7960 Sale and Rental Items			1.5	1.5	1.5	
7964 Food Items			.5	.5	.5	
8010 Landscaping			.5	.5	.5	
8040 Uniforms			.5	.5	.5	
8060 Office Supplies			.7	.7	.7	
8061 Background Checks/Ads/Drug Tests			1.0	1.0	1.0	
8063 Program Supplies			25.0	25.0	25.0	
8067 Facility Rental Expense			2.0	2.0	2.0	
8090 Other Operating Expense			3.0	3.0	3.0	
8320 Special Events				50.0	50.0	
Total Current Expenses		\$.0	\$82.7	\$116.9	\$116.9	
CAPITAL OUTLAY						
Furnishings and Equipment			79.2	30.0	30.0	
Total Capital Outlay		\$.0	\$79.2	\$30.0	\$30.0	
		Change from 2018 Budget		\$36.1	\$36.1	
				10.0%	10.0%	

RECREATION PROGRAMS DEPARTMENT NOTES:

- 6130 Building maintenance \$76,000, Program Instructors \$20,000
- 8320 Includes 4th of July and laser show

CITY OF GLENWOOD SPRINGS - 2019 BUDGET										
FUNCTION			ACTIVITY			DEPARTMENT HEAD		FUND		
GENERAL ADMINISTRATION			FACILITIES			BRIAN SMITH		GENERAL		
SUMMARY						2017 Actual	2018 Budget	2019 Budget		
								Manager Recommend	Council Approved	
Personal Services						.0	135.0	139.8	139.8	
Current Expenses						.0	35.6	36.6	36.6	
Capital Outlay						.0	.0	.0	.0	
Total						\$0	\$170.5	\$176.3	\$176.3	
PERSONAL SERVICES										
Personnel Schedule										
Position Title	Employees									
	2018	19-D	19-M	19-C	Position	Grade				
Janitorial Staff Supervisor	1.0	1.0	1.0	1.0						
Janitorial Staff	1.0	1.0	1.0	1.0						
	2.0	2.0	2.0	2.0						
6110 Full-Time Salaries							81.2	83.5	83.5	
6120 Overtime							.0	.0	.0	
6130 Part-Time							.0	.0	.0	
6210 Retirement Contribution							5.7	5.8	5.8	
6240 FICA							6.2	6.4	6.4	
6250 Worker's Compensation							4.2	3.3	3.3	
6260 Health and Life Insurance							37.5	40.5	40.5	
6270 Unemployment Insurance							.2	.3	.3	
Total Personal Services						\$0	\$135.0	\$139.8	\$139.8	
CURRENT EXPENSES										
7510 City Hall Janitorial Supplies							8.5	9.5	9.5	
7520 City Hall Building Maintenance							27.1	27.1	27.1	
								.0	.0	
Total Current Expenses						\$0	\$35.6	\$36.6	\$36.6	
CAPITAL OUTLAY										
9530 Other Equipment										
Total Capital Outlay						\$0	\$0	\$0	\$0	
						Change from 2018 Budget		\$5.8	\$5.8	
								3.4%	3.4%	

FACILITIES DEPARTMENT NOTES:

Personnel: Custodial staff for City Hall was managed in the Finance Department budget prior to 2018 when the maintenance responsibility was moved to a newly created Facilities Department managed by the Recreation Department. Two full-time positions

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
PARKS AND RECREATION		PARKS AND CEMETERY				BRIAN SMITH		GENERAL	
SUMMARY						2017	2018	2019 Budget	
						Actual	Budget	Manager	Council
						Recommend	Approved		
Personal Services						674.5	751.4	709.5	709.5
Current Expenses						398.1	387.7	400.6	400.6
Capital Outlay								.0	.0
Total						\$1,072.6	\$1,139.1	\$1,110.1	\$1,110.1
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees				Position	Grade			
	2018	19-D	19-M	19-C					
Parks/Cemetery Superint.	1.0	1.0	1.0	1.0					
Maint. Worker II - Parks	3.0	3.0	3.0	3.0					
Maint. Worker I - Parks	3.0	3.0	3.0	3.0					
Crew Lead	1.0	1.0	1.0	1.0					
PT Seasonal Maint. Wrkr I	4.2	4.2	4.2	4.2					
Total Personnel	12.2	12.2	12.2	12.2					
6110 Full-Time Salaries						359.4	382.8	396.2	396.2
6120 Overtime						1.8	2.0	2.0	2.0
6130 Part-Time						120.0	140.0	110.0	110.0
6210 Retirement Contribution						21.2	26.9	27.9	27.9
6240 FICA						35.9	40.2	38.9	38.9
6250 Worker's Compensation						24.7	32.7	17.1	17.1
6260 Health and Life Insurance						109.9	125.3	116.1	116.1
6270 Unemployment Insurance						1.5	1.6	1.4	1.4
Total Personal Services						\$674.5	\$751.4	\$709.5	\$709.5
CURRENT EXPENSES									
7190 Professional Services - Spraying Contract						38.1	60.0	60.0	60.0
7220 Telephone						5.2	5.0	7.0	7.0
7310 Electricity						16.6	15.5	15.5	15.5
7320 Gas						3.0	5.0	5.0	5.0
7330 Water						132.1	115.0	115.0	115.0
7350 Trash Pickup						7.6	12.0	12.0	12.0
7410 Travel and Subsistence						.7	1.2	1.2	1.2
7430 Training						3.3	4.0	4.0	4.0
7540 Maintenance and Repair - Vehicles						52.5	50.0	50.0	50.0
7560 Maintenance - Trails						8.9	8.0	8.0	8.0
7710 Land Rent/Lease						17.2	.7		
7740 Equipment Rental						.6	13.0	14.5	14.5
7810 Subscriptions and Memberships						.3	.3	.3	.3
7830 Landfill Expense						1.9	1.5	1.5	1.5
8010 Agricultural and Horticultural Supplies						32.6	20.0	30.0	30.0
8040 Uniforms						3.5	3.8	3.8	3.8
8060 Office Supplies						.4	.3	.3	.3
8080 Gas, Oil Lubricants						16.6	20.0	20.0	20.0
8090 Other Operating Expense						32.6	28.0	28.0	28.0
8120 Small Tools and Equipment						4.4	3.5	3.5	3.5
8130 Material to Maintain Buildings						18.3	20.0	20.0	20.0
8600 Repurchase Cemetery Lots						1.8	1.0	1.0	1.0
Total Current Expenses						\$398.1	\$387.7	\$400.6	\$400.6
						Change from 2018		(\$29.0)	(\$29.0)
						Budget		(2.5%)	(2.5%)

PARKS AND CEMETERIES DEPARTMENT NOTES:

- 7190 Tree Maintenance \$40,000; Mosquito Control \$5,000
- 7220 Includes smartphone technology and 5 phones
- 7310 4% increase for consumption and rate
- 7320 Parks and buildings, excludes Community Center, 3% rate increase, usage decrease
- 7330 Water/Sewer charges to parks and buildings, excludes Community Center, 4% rate increase
- 7350 Contracted trash services for park sites, excludes downtown, Community Center, 6th street
- 7410 Meals during training and travel beyond city vehicle use
- 7430 Weed spraying, backflow prevention, tree care, playground safety, horticulture, safety
- 7540 Groundskeeping equipment, trucks, utility vehicles, skid steers
- 7560 Dog litter bags \$4500, fencing materials, sign posts, signs, trail patching material
- 7710 Union Pacific RR \$600, Glenwood Springs Golf Club
- 7740 Porta-Potties \$14,000+, excludes downtown business district
- 7810 Arbor Day Society, Weed Association, Arborist Association, CPRA
- 7830 Concrete, branches, rubble, waste and South Canyon trash
- 8010 Landscape material \$5000; Fertilizer \$4500, Compost \$2500, Irrigation repair supplies \$2000
- 8040 \$350/pp for 8 employees, t-shirts and protective eyewear, earplugs, other safety apparel
- 8080 Fleet charges \$6000; Gas and oil products \$18000
- 8090 Includes athletic field supplies \$10000; Construction \$9000; Signage \$3500; Janitorial \$4000
- 8120 Hand and power tools
- 8130 Janitorial \$10000; MOC \$4000; plumbing supplies (not irrigation)
- 8600 Transferred from Trust Fund 52.287.8600

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
TOURISM PROMOTION FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
1130 Accommodations Tax	1,067.7	1,034.1	1,112.0	1,112.0
3120 Interest Income	1.2	1.3	1.3	1.3
3130 Miscellaneous Income				
Total Revenues	\$1,068.9	\$1,035.4	\$1,113.3	\$1,113.3
EXPENDITURES				
EXPENDITURES				
7190 Salary - Marketing Director	78.8	81.2	83.6	83.6
7193 Marketing Project Manager	57.8	59.5	57.0	57.0
7194 Payroll Tax & Benefits	30.0	30.9	28.1	28.1
7196 Visitor Services	100.0	115.0	115.0	115.0
7220 Public Relations	40.0	44.0	15.0	15.0
7230 Printing/Distribution (Brochures, etc.)	30.8	27.0	30.6	30.6
7280 Advertising (Print/Online/Radio/TV/Agency Fees/Creative)	491.3	481.0	553.4	553.4
7282 Hosting (Website/Video/Domains/Email/Booking Engine)	24.0	36.4	36.7	36.7
7283 Internet Management	10.0	10.0	15.0	15.0
7285 Direct Mail and Fulfillment	9.9	11.5	7.5	7.5
7286 Trade Shows	6.0	7.8	9.2	9.2
7287 Organizations & Education	7.4	9.1	7.2	7.2
7289 Miscellaneous Expense	27.1	2.5	2.3	2.3
7291 Travel	17.1	18.9	18.3	18.3
7292 Group and International Marketing	24.8	23.1	25.0	25.0
7420 Bookkeeping Services	9.0	10.4	10.4	10.4
7900 Interfund Cost of Service	10.5	10.7	10.7	10.7
8090 Other Expenses	1.8			
8200 Consultants	.5	5.0	5.0	5.0
8400 Community Promotion	73.9	29.8	33.4	33.4
Total Expenditures	\$1,050.8	\$1,013.7	\$1,063.2	\$1,063.2
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenue Over (Under) Expenditures	\$18.1	\$21.6	\$50.1	\$50.1
TRANSFERS				
Transfers In (Out):				
(Out) to General Fund for community events		(50.0)	(50.0)	(50.0)
(Out) to A&I to help defray maintenance costs				(60.0)
Excess Revenues Over (Under) Expenditures & Transfers	\$18.1	(\$28.4)	\$.1	(\$59.9)
FUND BALANCE				
Fund Balance - Beginning	\$604.2	\$622.2	\$593.9	\$593.9
Fund Balance - Ending	622.2	593.9	594.0	534.0
Less: Restricted - Tabor Reserve	(32.1)	(31.1)	(33.4)	(33.4)
Less: Committed 15% - Resolution #2012-24	(160.3)	(155.3)	(167.0)	(167.0)
Fund Balance - Unreserved	\$429.8	\$407.5	\$393.6	\$333.6

Community promotion funds are a transfer to the General Fund for advertisement, promotion and development of tourism in the City. The amount budgeted is 7.5% of the Accommodations Tax received between Sept 1 and Aug 31. Previously these funds were awarded to external not-for-profit organizations via recommendation from FAB. In 2019 \$50,000 was allocated to City special events and funded in the General Fund.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
Victims Assistance and Law Enforcement Fund	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
V.A.L.E. Assessment	43.6	37.0	35.0	35.0
Interest	.9	1.0	1.0	1.0
Miscellaneous Income				
Total Revenues	\$44.5	\$38.0	\$36.0	\$36.0
EXPENDITURES				
EXPENDITURES				
7190 Professional Fees		.5		.0
7194 Victim/Witness Assistance	52.0	45.0	40.0	40.0
8060 Office Supplies		.5	.5	.5
9530 Police Equipment		5.0	5.0	5.0
Total Expenditures	\$52.0	\$51.0	\$45.5	\$45.5
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	(\$7.5)	(\$13.0)	(\$9.5)	(\$9.5)
FUND BALANCE				
Fund Balance - Beginning	\$62.8	\$55.4	\$42.4	\$42.4
Fund Balance - Ending	55.4	42.4	32.9	32.9
Less: Restricted - Tabor Reserve	(1.3)	(1.1)	(1.1)	(1.1)
Fund Balance - Unreserved	\$54.0	\$41.2	\$31.8	\$31.8

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
CONSERVATION TRUST FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
1391 Colorado State Lottery	98.2	110.0	112.2	112.2
3120 Interest Income	1.0	.8	.8	.8
3130 Other Income		.0	.0	.0
Total Revenues	\$99.2	\$110.8	\$113.0	\$113.0
EXPENDITURES				
EXPENDITURES				
0 Unallocated - 48.500.0000				
9400 Parks and Recreation Master Plan 48.154.9400				
9437 WhiteWater Park - 48.154.9437		5.0	50.0	
9445 Ice Rink mechanical and structural	18.7	25.0		
9445 Pool mechanical and structural	42.1			
9530 Park Improvements and Equipment - 48.154.9530	9.0	23.0		
xx01 Playground resurfacing (BIW36)		23.5		
xx02 Roaring Fork Mtn Bike - South Canyon Trails	30.0			
Red Mountain Trail Improvements	50.0			
xx03 ADA Compliant Water Fountains (BIW44)		4.5		
xx04 To City of New Castle for LoVa Trail match		15.0	100.0	100.0
Park Signage (BIW45)		8.5		
Water slide restoration (BIW66)		10.0		
Veltus Park Restoration		80.0		
Parks Master Plan			40.0	
Total Expenditures	\$149.8	\$194.5	\$190.0	\$100.0
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	(\$50.5)	(\$83.7)	(\$77.0)	\$13.0
FUND BALANCE				
Fund Balance - Beginning	\$412.0	\$361.5	\$277.8	\$277.8
Fund Balance - Ending	361.5	277.8	200.8	290.8
Less: Restricted - Tabor Reserve	(3.0)	(3.3)	(3.4)	(3.4)
Less: 25% Contingency Reserve	(37.4)	(48.6)	(47.5)	(47.5)
Fund Balance - Unreserved	\$321.1	\$225.9	\$149.9	\$239.9

\$0.0 287.4

xx04 These funds may be used to match a grant received by the Town of New Castle to partner with GS on completion of the LoVa Trail. Funds may be transferred to A&I or another fund prior to disbursement to New Castle.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
BUS TAX FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
1130 Sales Tax	923.1	982.2	1,001.9	1,001.9
1140 Use Tax	32.8	19.4	19.8	19.8
1145 Audit Revenue	9.2	2.0	2.0	2.0
1390 Grants	277.3	711.3	1,204.8	1,204.8
1510 Bus Fares	10.6	100.0	95.0	95.0
1500 Advertising Fees	74.8	9.0	9.0	9.0
3120 Interest Income	1.2	.8	.8	.8
3122 Sale of Assets	1.4		.0	.0
3130/40 Credit Card Convenience Fees	.2	1.0	1.0	1.0
Total Revenues	\$1,330.5	\$1,825.7	\$2,334.2	\$2,334.2
EXPENDITURES				
EXPENDITURES				
6310 Fixed Labor Costs	368.9	372.1	386.8	386.8
6410 Direct Labor Costs	404.6	386.9	409.1	409.1
7144 Sales & Use Tax Refund	1.6	1.0	1.0	1.0
7145 Sales Tax TIF to DDA	34.6	24.6	25.0	25.0
7150 Audit Fees	2.0	1.0	1.0	1.0
7151 Credit Card/ACH Fees	.4	.4	.3	.3
7160 Economic Incentive Rebate	11.9	9.0	9.2	9.2
7190 Other Professional Services	2.8	11.0	6.0	6.0
7210 Employee Bus Passes	2.7	1.5	1.0	1.0
7270 TDM Program	5.0	7.5	5.0	5.0
7410 Direct Mileage Costs	183.2	199.2	231.2	231.2
7430 Allocated Training	68.5	71.4	76.8	76.8
7540 City Van Pool expense (Van Maintenance)	5.3	10.0	7.5	7.5
7560 Para-Transit Service	30.0	30.0	30.0	30.0
7620 Property Insurance	6.8	6.9	6.9	6.9
7870 Transit Operations Plan	47.7		40.0	40.0
7900 Interfund Cost of Service	121.6	125.3	127.8	127.8
8090 Other Operating Expense	16.6	15.9	19.9	19.9
9430 Allocated Capital	47.2	56.5	56.5	56.5
Ride Hailing Pilot			60.0	60.0
9540 Bus Wraps		10.0	20.0	20.0
9541 Grant Costs/Ride Glenwood Buses		573.0	1,146.0	1,146.0
Total Expenditures	\$1,361.4	\$1,913.0	\$2,667.0	\$2,667.0
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	(\$30.9)	(\$87.3)	(\$332.8)	(\$332.8)
TRANSFERS				
7079 Transfer to DDA Fund for Annual Settlement				
Excess Revenues Over (Under) Expenditures and Transfers	(\$30.9)	(\$87.3)	(\$332.8)	(\$332.8)
FUND BALANCE				
Fund Balance - Beginning	\$700.7	\$669.8	\$582.5	\$582.5
Fund Balance - Ending	669.8	582.5	249.7	249.7
Less: Non-Spendable - Prepaid RFTA passes	(2.1)	(2.1)	(2.1)	(2.1)
Less: Restricted - Tabor Reserve	(31.6)	(33.4)	(33.9)	(33.9)
Less: 25% Contingency Reserve	(340.4)	(478.3)	(666.8)	(666.8)
Fund Balance - Unreserved	\$295.8	\$68.7	(\$453.0)	(\$453.0)
Available reserves=>	636.2	547.0	213.7	213.7

Bus Tax Notes:

- 1390 Grant revenue is not certain until the grant is awarded and collected; it is included here because staff believes the likelihood of award is high.
- 3130 Includes credit card convenience charges.
- 7430 This fee is paid to RFTA for training

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
MARIJUANA TAX FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
1130 Sales Tax	113.2	266.0	226.5	226.5
1140 Excise Tax	18.2	134.0	75.0	75.0
1145 Audit Revenue				
3120 Interest Income				
3130 Miscellaneous Income				
Total Revenues	\$131.4	\$400.0	\$301.5	\$301.5
EXPENDITURES				
EXPENDITURES				
7144 Sales & Use Tax Refund				
7145 Sales Tax TIF to DDA				
7150 Audit Fees				
7151 Credit Card/ACH Fees		1.0		
7160 Economic Incentive Rebate				
7190 Other Professional Services	.1		.3	.3
7900 Interfund Cost of Service				
Total Expenditures	\$.1	\$1.0	\$.3	\$.3
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	\$131.3	\$399.0	\$301.2	\$301.2
TRANSFERS				
TRANSFERS IN (OUT)				
xx01 Transfer to Gen Fund for Educational Programming		(100.0)	(100.0)	(100.0)
xx02 Transfer to Fire and EMS for public safety		(199.0)	(75.0)	(75.0)
xx03 Transfer to General Fund for Police for public safety		(100.0)	(75.0)	(75.0)
Excess Revenues Over (Under) Expenditures and Transfers	\$131.3	\$0.0	\$51.2	\$51.2
FUND BALANCE				
Fund Balance - Beginning	\$0.0	\$131.3	\$131.3	\$131.3
Fund Balance - Ending	131.3	131.3	182.5	182.5
Less: Unallocated 10% Contingency Reserve	(13.1)	(40.0)	(30.1)	(30.1)
Fund Balance - Unreserved	(\$13.1)	\$91.3	\$101.1	\$101.1

Marijuana Tax Fund Notes:

Marijuana Tax Fund was created via ballot initiative and imposed on July 1, 2017

- xx01 General Fund; Non-departmental expense. Funds therapists in schools.
- xx02 To Fire/EMS Fund to offset cost of first responders.
- xx03 To General Fund for PO 1 added in 2018.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET					
Summary of Revenues, Expenditures and Fund Balance (000's)					
FIRE AND EMS FUND	2017 Actual	2018 Budget	2019 Budget		
			Manager Recommend	Council Approved	
REVENUES					
REVENUES					
SERVICE CHARGES					
1500	Glenwood Springs Rural Fire Protection District	680.3	781.3	642.4	642.4
OTHER INCOME					
3120	Interest	.6	.1	.5	.5
3130	Miscellaneous Income	8.5	1.0	1.0	1.0
1390	Grants	83.2			
1420	Ambulance Fees (Net of Insurance Adjustments)	474.9	400.0	400.0	400.0
3115	Reimbursement - Others				
1530	Fire Permit Fees	15.2	10.0	15.0	15.0
3139	Bad Debt Recovery	15.9	10.0	15.0	15.0
3136	Donations	12.8	.1		
Total Revenues		\$1,291.4	\$1,202.5	\$1,073.9	\$1,073.9
EXPENDITURES					
EXPENDITURES					
xx01	Fire and EMS Operational Costs	3,866.7	3,991.6	4,054.7	4,054.7
Total Expenditures		\$3,866.7	\$3,991.6	\$4,054.7	\$4,054.7
EXCESS REVENUES OVER (UNDER) EXPENDITURES					
Excess Revenues Over (Under) Expenditures		(\$2,575.2)	(\$2,789.2)	(\$2,980.8)	(\$2,980.8)
TRANSFERS					
TRANSFERS					
From City of Glenwood Springs General Fund per IGA					
5140	Property tax for Fire & EMS Operations	398.8	458.3	458.3	458.3
5140	Balance from General Fund revenues	2,525.2	2,131.9	2,447.6	2,447.6
xx02	From Marijuana Fund for public safety		199.0	75.0	75.0
Excess Revenues Over (Under) Expenditures & Transfers		\$348.7	\$0	\$0	\$0
FUND BALANCE					
Fund Balance - Beginning		\$50.1	\$50.1	\$170.5	\$170.5
Fund Balance - Ending			170.5	170.5	170.5
Less: Restricted - Tabor and Grant Proceeds		(38.7)	(36.1)	(32.2)	(32.2)
Less: Unassigned - Negative Residual		38.7	(134.5)	(138.3)	(138.3)
Fund Balance - Unreserved		\$0	\$0	\$0	\$0

38.7 (134.5) (138.3) (138.3)

xx01 Represents the total cost of personal services, operating expenses and capital expenditures in the Fire and EMS Fund on the following page

5140 These two line items together match the amount of the subsidy from the General Fund indicated in the transfer

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
SPECIAL REVENUE		FIRE & EMS			GARY TILLOTSON		FIRE & EMS	
SUMMARY					2017	2018	2019 Budget	
					Actual	Budget	Manager Recommend	Council Approved
Personal Services					3,025.5	3,102.5	3,197.3	3,197.3
Current Expenses					814.1	889.1	857.5	857.5
Capital Outlay					27.2	.0	.0	.0
Total					\$3,866.7	\$3,991.6	\$4,054.7	\$4,054.7
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
Fire Chief	1.0	1.0	1.0	1.0				
Fire Battalion Chief	3.0	3.0	3.0	3.0				
Fire Lieutenant	3.0	3.0	3.0	3.0				
Fire Marshal	1.0	1.0	1.0	1.0				
Firefighter II/Engineer	5.0	5.0	5.0	5.0				
Firefighter II/EMT-P	7.0	7.0	7.0	7.0				
Firefighter II/EMT-B	3.0	3.0	3.0	3.0				
Firefighter I/EMT-B	1.0	1.0	1.0	1.0				
Firefighter I/EMT-P	2.0	2.0	2.0	2.0				
PT Reserve Firefighters	3.7	3.7	3.7	3.7				
Admin Assistant I - Fire	0.0	0.0	0.0	0.0				
Admin Assistant II - Fire	1.0	1.0	1.0	1.0				
Total Personnel	30.7	30.7	30.7	30.7				
6110 Total Base Salaries					1,842.5	1,877.0	1,881.7	1,881.7
6120 Overtime					168.4	102.6	150.0	150.0
6130 Part-Time					185.3	190.0	200.0	200.0
6210 Retirement Contribution					123.3	138.6	142.2	142.2
6220 Police/Fire Retirement					145.2	148.5	152.4	152.4
6240 FICA					41.6	43.2	54.1	54.1
6250 Worker's Compensation					78.0	103.0	78.1	78.1
6260 FPPA Disability					.0	45.5	47.8	47.8
6260 Health and Life Insurance					434.3	447.1	484.5	484.5
6270 Unemployment Insurance					6.8	6.9	6.5	6.5
Total Personal Services					\$3,025.5	\$3,102.5	\$3,197.3	\$3,197.3
CURRENT EXPENSES								
6280 Other Pensions - Volunteer Fire					30.0	33.0	30.0	30.0
7060 Bad Debts					146.4	175.0	160.0	160.0
7190 Other Professional Services					25.5	30.5	25.5	25.5
7195 Collection Expense					23.3	25.0	25.0	25.0
7220 Telephone					9.4	14.6	10.5	10.5
7310 Electric					16.5	19.0	17.5	17.5
7320 Gas					12.5	15.0	14.0	14.0
7330 Water					2.8	3.0	3.0	3.0
7410 Travel and Subsistence					8.2	14.2	8.5	8.5
7430 Training					25.0	26.5	27.0	27.0
7520 Maintenance and Repair - Building					20.9	23.5	25.9	25.9
7540 Maintenance and Repair - Vehicles					81.0	75.0	75.0	75.0
7550 Maintenance and Repair - Equipment					11.4	16.5	16.5	16.5
7910 Liability and Casualty Insurance					24.8	29.6	30.0	30.0
7620 Property Insurance					5.2	6.0	6.0	6.0
7810 Subscriptions and Memberships					4.0	4.3	4.3	4.3
7900 Interfund Cost of Service					200.6	204.6	212.8	212.8
8020 Educational Supplies					1.9	3.9	2.0	2.0
8030 Chemicals					2.4	3.0	3.0	3.0
8040 Uniforms					14.6	20.0	20.0	20.0
8045 Personal Protective Equipment					20.3	22.0	22.0	22.0
8050 Medical Supplies					30.4	30.4	33.4	33.4
8060 Office Supplies					2.7	4.6	4.6	4.6
8080 Gas, Oil, Lubricants					17.6	26.0	26.0	26.0
8090 Other Operating Expense					8.8	15.0	15.0	15.0
8120 Small Tools and Equipment					4.0	9.0	10.0	10.0
8140 Communications Equipment/Repair					.7	18.0	8.0	8.0
8160 Miscellaneous Maintenance Supplies					9.6	12.0	12.0	12.0
8470 Grant Costs					53.6	10.0	10.0	10.0
Total Current Expenses					\$814.1	\$889.1	\$857.5	\$857.5
CAPITAL OUTLAY								
9530 Equipment					27.2	.0	.0	.0
Total Capital Outlay					\$27.2	\$0	\$0	\$0
					Change from 2018		\$63.1	\$63.1
					Budget		1.6%	1.6%

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
CEMETERY TRUST FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
Perpetual Care Fees	7.8	1.0	1.0	1.0
Interest Income	.1	.1	.1	.1
Miscellaneous Income				
Total Revenues	\$7.8	\$1.1	\$1.1	\$1.1
EXPENDITURES				
Repurchase Cemetery Lots	.0	.0	.0	.0
Capital Outlay - Mower				
Total Expenditures	\$0.0	\$0.0	\$0.0	\$0.0
Excess Revenues Over (Under) Expenditures	\$7.8	\$1.1	\$1.1	\$1.1
FUND BALANCE				
Fund Balance - Beginning	\$39.5	\$47.3	\$48.3	\$48.3
Fund Balance - Ending	\$47.3	\$48.3	\$49.4	\$49.4

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
GENERAL IMPROVEMENT DISTRICT 1980 FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
1100 Property Taxes	38.6	40.3	40.3	40.3
1110 Specific Ownership Tax	3.1	2.0	2.0	2.0
3120 Interest Income	.2	.2	.2	.2
Total Revenues	\$41.8	\$42.5	\$42.5	\$42.5
EXPENDITURES				
EXPENDITURES				
7143 Treasurer's Fees	.8	.8	.8	.8
8090 Other Expense	2.0			
Downtown Lights		25.0		
7900 Interfund Cost of Service		12.5	12.8	12.8
Total Expenditures	\$2.8	\$38.3	\$13.6	\$13.6
EXCESS REVENUES				
Excess Revenues Over (Under) Expenditures	\$39.0	\$4.1	\$28.9	\$28.9
FUND BALANCE				
Fund Balance - Beginning	(\$2.1)	\$36.9	\$41.0	\$41.0
Fund Balance - Ending	\$36.9	\$41.0	\$70.0	\$70.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Retained Earnings Balance (000's)				
DOWNTOWN DEVELOPMENT AUTHORITY FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
Revenues				
1120 TIF Property Taxes	56.2	55.7	55.7	55.7
1130 TIF Sales Taxes	639.6	497.6	652.4	652.4
1395 Grants	25.0			
3120 Interest	9.8	2.5	5.0	5.0
3130 Other Income	1.8			
4100 Financing Proceeds				
5160 Transfer from Other Funds (Tourism Grant DDA Flowerpots)				
Total Revenues	\$732.4	\$555.9	\$713.1	\$713.1
EXPENSES				
Expenditures				
Administration	.0	.0	.0	.0
Operations	191.0	199.7	199.7	199.7
Capital Outlay	329.9	25.0	500.0	500.0
Total Expenditures	\$520.9	\$224.7	\$699.7	\$699.7
EXCESS REVENUES				
Excess Revenues Over (Under) Expenditures	\$211.5	\$331.1	\$13.4	\$13.4
TRANSFERS				
Other Additions (Deductions)				
Transfer Out - To General Fund for loan payment		(30.0)	(1.3)	(1.3)
Transfer Out - To Landfill Fund for 917 Cooper Loan payment - Principal	(29.3)	(29.3)	(31.1)	(31.1)
Transfer Out - To Landfill Fund for 5 year Loan payment - Principal	(102.0)			
Transfer Out - To Landfill Fund for 10 year Loan payment - Principal	(49.9)	(50.4)	(51.4)	(51.4)
Transfer Out - To A&I for Downtown Improvements		(300.0)		
Excess Revenues Over (Under) Expenditures and Transfers	\$30.3	(\$78.6)	(\$70.4)	(\$70.4)
FUND BALANCE				
Fund Balance - Beginning	(\$920.5)	(\$709.0)	(\$677.8)	(\$677.8)
Fund Balance - Before Non-GAAP Adjustments	(\$890.2)	(\$787.6)	(\$748.2)	(\$748.2)
Non-GAAP Adjustments:				
Transfer Out - To General Fund for a Loan payment - Principal		30.0	1.3	1.3
Transfer Out - To Landfill Fund for a Loan payments - Principal	181.3	79.7	82.5	82.5
Fund Balance After Non-GAAP Adjustments	(\$709.0)	(\$677.8)	(\$664.4)	(\$664.4)
Less: Restricted - Tabor Reserve	(22.0)	(16.7)	(21.4)	(21.4)
Add: Unassigned - Negative Residual	730.9	694.5	685.8	685.8
Fund Balance - Assigned	0	0	0	0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
DDA	DOWNTOWN DEVELOPMENT AUTHORITY		DDA	
DOWNTOWN DEVELOPMENT AUTHORITY FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
Current Expenses	191.0	199.7	199.7	199.7
Capital Outlay	329.9	85.0	500.0	500.0
Total	\$520.9	\$284.7	\$699.7	\$699.7
CURRENT EXPENSES				
7030 Interest	14.6	12.5	12.5	12.5
7143 Treasurer's Fees	1.1	1.1	1.1	1.1
7190 Other Professional Services	147.2	160.0	160.0	160.0
7260 Copying	1.4	1.0	1.0	1.0
7410 Travel and Subsistence	3.8	2.3	2.3	2.3
7610 Liability and Casualty Insurance	1.3	1.3	1.3	1.3
7900 Interfund Cost of Service	20.5	21.1	21.1	21.1
8060 Office Supplies	.3	.5	.5	.5
Total Current Expenses	\$191.0	\$199.7	\$199.7	\$199.7
CAPITAL OUTLAY				
9601 7th Streetscape Project	.1			
Façade Fund Grants		25.0		
9608 Wayfinding Implementation	2.4			
9609 Banners at 9th & Cooper parking structure				
9611 7th Street Promenade	205.5			
9614 GAB 6th and Laurel	14.5			
9615 GAB Restrooms	.1			
9616 Grand Ave. Bridge On-site Improvements	.8			
9630 Façade Improvements	1.9			
9631 Cross alley redevelopment, east of Grand to Cooper, 7th to 8th		60.0		
9639 Kiosks	10.2			
9644 7th Street Stormwater	46.1			
9645 Grand Avenue Lights	48.5			
Under Bridge and Wing Street Furnishings			50.0	50.0
Rest Rooms			250.0	250.0
Trash Compactor Enclosure at County Site			100.0	100.0
Contingency			100.0	100.0
Total Capital Outlay	\$329.9	\$85.0	\$500.0	\$500.0

7030 In 2007 the landfill loaned the DDA \$435,767 to buy the 9th and Cooper property; currently paying 3% interest through 2025. The landfill loaned an additional \$1,000,000 with half having a term of 5 years at 1% and the other having a 10 year term at 2%. The Fleet Fund loaned the DDA \$1,000,000 at 3% for 15 years in 2013; this loan was forgiven in 2017.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
STREET TAX FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
1130 Sales Tax	2,307.9	2,455.8	2,504.9	2,504.9
1140 Use Tax	81.9	148.7	48.6	48.6
1145 Audit Revenue	23.0	5.0	5.0	5.0
1390 Grants	560.0			
1400 Traffic Impact Fees		25.0	25.0	25.0
Traffic Impact Fees - Springbridge	20.1		.0	.0
3110 Cost Reimbursement		3.0	3.0	3.0
3120 Interest Income	38.5	16.0	25.0	25.0
3130 Miscellaneous Income	2.3			
Credit Card Convenience Fees	.4			
4100 Bond Proceeds				
Total Revenues	\$3,034.2	\$2,653.4	\$2,611.4	\$2,611.4
EXPENDITURES				
EXPENDITURES				
Sales and Use Tax Refund	2.1			
7145 Sales Tax TIF to DDA	86.4	67.2	89.9	89.9
7150 Audit Fees	4.9	2.5	5.1	5.1
7151 Credit Card/ACH Check	.9		.9	.9
7160 Economic Incentive Rebate	6.0	20.0	6.2	6.2
7900 Interfund Cost of Service	280.5	286.1	291.8	291.8
8090 Other Expenditures	4.0			
Street Projects:				
South Midland Improvements (in A&I)	.1			
Grand Avenue Bridge	1.7			
Downtown alley reconstruction project	56.7			
Ped. & Bicycle Path Improv. (W. Midland	739.6			
W. 10th & Red Mountain Drive Design	56.1			
Grand Ave Pedestrian Bridge at 14th St.	173.3			
Midland/Devereaux bridge design	84.4			
South Midland Design	150.7			
Grand Ave Bridge Mitigation	211.7			
8th Street Connection	209.2	500.0	100.0	100.0
Chip Seal Donegan and Devereaux Roads	191.6	12.5		
Pavement Mgmt Software and Data Collection	35.1		50.0	50.0
22nd Street	4.0		400.0	400.0
Crack seal/patching - city-wide as needed		50.0	50.0	50.0
Street Maintenance - city-wide as needed	87.6	825.0	875.0	875.0
Street Striping	10.4	75.0	80.0	80.0
Safe Routes to Schools Improvements	27.1	25.0	25.0	25.0
Sidewalk or ADA ramp replacement		10.0	10.0	10.0
GAB 7th Street Port-a-potties	3.6	4.0		
Maintenance - Traffic Signals		7.5	7.5	7.5
Equipment Rental/Snow Removal		130.0	120.0	120.0
Traffic Calming			50.0	50.0
Signs			13.0	13.0
Traffic Control Devices			15.0	15.0
Stormwater Maintenance			3.0	3.0
Guardrail Maintenance Material			5.0	5.0
Street Patching Material			45.0	45.0
Ice Removal - Deicer			33.0	33.0
Street Striping -Thermoplastic			15.0	15.0
Alley Maintenance			100.0	100.0
Debt Service				
2015 Sales & Use Tax Bond - I	255.0	255.0	255.0	255.0
2015 Sales & Use Tax Bond - P	64.3	64.3	64.3	64.3
Bond Admin Fee	.6			
Total Expenditures	\$2,747.3	\$2,334.1	\$2,709.8	\$2,709.8
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	\$286.9	\$319.3	(\$98.3)	(\$98.3)
TRANSFERS				
Transfers In (Out)	266.9			
Transfer from Capital Projects Fund				
Transfer to A&I for 27th Street Bridge		(90.0)	(74.0)	(74.0)
Total Transfers In and Out	\$266.9	(\$90.0)	(\$74.0)	(\$74.0)
EXCESS REVENUES OVER (UNDER) EXPENDITURES AND TRANSFERS				
Excess Revenues Over (Under) Expenditures and Transfers	\$553.8	\$229.3	(\$172.3)	(\$172.3)
FUND BALANCE				
Fund Balance - Beginning	\$2,892.0	\$3,445.8	\$3,675.1	\$3,675.1
Fund Balance - Ending	3,445.8	3,675.1	3,502.7	3,502.7
Less: Restricted - Tabor Reserve	(74.2)	(79.6)	(78.3)	(78.3)
Less: Restricted - Bond Proceeds	(2,294.5)	(1,794.5)	(194.5)	(194.5)
Less: Committed - Various	(145.4)	(145.4)	(226.9)	(226.9)
Less: Contingency Reserve (25%)	(686.8)	(583.5)	(677.4)	(677.4)
Fund Balance - Unallocated	\$244.9	\$1,072.1	\$2,325.6	\$2,325.6
Reserves Available to Council=>	931.7	1,655.6	3,003.0	3,003.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Summary of Revenues, Expenditures and Equipment (000's)

CAPITAL PROJECTS FUND	2017 Actual	2018 Budget	Manager Recommend	Council Approved	Five-Year Projection				
			2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
REVENUES									
1130 Sales Tax	2,307.9	2,455.8	2,504.9	2,504.9	2,555.0	2,606.1	2,658.2	2,711.4	2,765.6
1140 Use Tax	81.9	153.6	85.2	85.2	86.9	87.8	88.6	89.5	90.4
1145 Audit Revenue	23.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
1390 Grants	.0			.0					
2220 Park Land Fees - Springridge	45.1			.0					
2250 Park Land Fees	51.9	238.1		.0					
3120 Interest Income	28.6	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0
3130 Miscellaneous	2.0	.3	.3	.3	.3	.3	.3	.3	.3
3140 Credit Card Convenience Fees	.4			.0					
Total Revenues	\$2,540.7	\$2,866.7	\$2,609.4	\$2,609.4	\$2,661.2	\$2,713.1	\$2,766.1	\$2,820.2	\$2,875.3
EXPENDITURES									
EXPENDITURES									
Capital Expenditures	1,120.4	2,257.5	2,352.9	2,352.9	1,888.7	1,457.5	1,347.5	1,462.5	1,402.5
0390 Special Work Activities Team (SWAT)	416.9	452.8	498.8	498.8	508.8	519.0	529.4	540.0	550.8
7900 Interfund Cost of Service	79.0	80.5	82.1	82.1	83.8	85.5	87.2	88.9	
Total Expenditures	\$1,616.2	\$2,790.8	\$2,933.8	\$2,933.8	\$2,481.3	\$2,062.0	\$1,964.1	\$2,091.4	\$1,953.3
Excess Revenues Over (Under Expenditures)	\$924.5	\$75.9	(\$324.5)	(\$324.5)	\$179.9	\$651.2	\$802.1	\$728.8	\$922.0
TRANSFERS									
Transfers In (Out):									
7500 Water / Sewer Fund	(480.0)								
7510 Fleet Service Fund	(473.5)		(447.0)	(447.0)	(500.0)	(500.0)	(500.0)	(500.0)	(500.0)
XX01 A&I Fund		(500.0)							
Transfer in from Enterprise Funds for ERP			100.0	100.0					
Excess Revenues Over (Under) Expenditures and Transfers	(\$29.0)	(\$424.1)	(\$671.5)	(\$671.5)	(\$320.1)	\$151.2	\$302.1	\$228.8	\$422.0
FUND BALANCE									
Fund Balance - Beginning	\$4,700.1	\$4,671.1	\$4,247.1	\$4,247.1	\$3,575.6	\$3,255.5	\$3,406.6	\$3,708.7	\$3,937.5
Fund Balance - Ending	4,671.1	4,247.1	3,575.6	3,575.6	3,255.5	3,406.6	3,708.7	3,937.5	4,359.6
xx02 Restricted - TABOR Reserve	(76.2)	(86.0)	(78.3)	(78.3)	(79.8)	(81.4)	(83.0)	(84.6)	(86.3)
xx03 Committed	(425.2)	(462.9)	(522.9)	(522.9)	(522.9)	(522.9)	(522.9)	(522.9)	(522.9)
xx04 Assigned - Contingency Reserve (25%)	(403.6)	(697.6)	(733.4)	(733.4)	(620.3)	(515.5)	(491.0)	(522.8)	(488.3)
Fund Balance - Unassigned	\$3,766.2	\$3,000.5	\$2,241.0	\$2,241.0	\$2,032.4	\$2,286.9	\$2,611.8	\$2,807.2	\$3,262.1
Reserves Available to Council=>	4,169.8	3,698.2	2,974.4	2,974.4	2,652.8	2,802.4	3,102.9	3,330.0	3,750.4

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
Summary of Revenues, Expenditures and Equipment (000's)									
CAPITAL PROJECTS FUND	2017 Actual	2018 Budget	Manager Recommend	Council Approved	Five-Year Projection				
			2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
EQUIPMENT NEEDS									
Capital Expenditure:									
Parks - Irrigation system upgrades	.4								
Bicycle Parking Infrastructure/We Cycle (same as	2.5								
Pool Boiler Room Replacement	116.1								
Community Center Concrete Floor Repair	2.5								
Acitivity Pool Repair and Resurface	53.3								
City Hall Access Control	95.2								
IT Equipment	65.0								
Roof, Carpet, etc	363.0								
Shoreline Restoration at Two Rivers Park	66.9								
Raymond Property Clean-up	219.8								
Arts Center Building	23.1								
8th Street Connection	18.6								
cp3 Police Radios	38.0	58.0							
cp2 City Hall Windows Reseal		75.0							
cp8 Irrigation Pump - Parks and Recreation		7.0							
cp9 Traffic Counters		5.0							
cp10 Asset Management software		50.0							
cp11 Roaring Fork Mtn Bike - South Canyon Trails		60.0							
cp4 Trail System Fire Mitigation	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
cp5 Enterprise Resource Program (ERP) Upgrade		760.0	725.0	725.0	650.0	300.0	200.0	250.0	250.0
cp1 MOC Structural Repairs	46.0	550.0	225.0	225.0	125.0	125.0	125.0	125.0	125.0
Arts Programs Upgrades			12.0	12.0	15.0	20.0	20.0	20.0	20.0
Facilities Improvements			88.5	88.5	100.0	100.0	100.0	100.0	100.0
cp6 Comm Center Improvements		268.0	437.5	437.5	250.0	250.0	250.0	250.0	250.0
Parks and Rec Department Upgrades			115.0	115.0	150.0	150.0	150.0	150.0	150.0
Engineering Department Initiatives			220.0	220.0	100.0	100.0	100.0	100.0	100.0
cp7 IT Software and Equipment		214.7	161.0	161.0	167.0	120.0	120.0	120.0	120.0
Police Department Equipment Upgrades			95.0	95.0	100.0	100.0	100.0	100.0	100.0
Streets Department Equipment			50.0	50.0	50.0	50.0	50.0	50.0	50.0
cp17 Project contingency (10%)		199.8	213.9	213.9	171.7	132.5	122.5	127.5	127.5
Total Capital Expenditures	\$1,120.4	\$2,257.5	\$2,352.9	\$2,352.9	\$1,888.7	\$1,457.5	\$1,347.5	\$1,462.5	\$1,402.5

CAPITAL PROJECTS FUND NOTES

Arts Programs Upgrades	Storage Shed 7th St	12.0
Facilities Improvements	RTU Compressor Coil	17.0
	City Hall Lights	6.5
	Arts Building Repairs	45.0
	Chambers Upgrades	20.0
		88.5
Community Center Improvements	Projectors (5)	8.5
	Roof Flashing	30.0
	Elevator Escape Hatch	8.0
	Activity Pool Drain	12.0
	Aquatics Lighting	70.0
	Aquatics VGB Frames	9.0
	Pool UV System	42.0
	Boilers (Carryover)	238.0
	Fitness Equipment	20.0
		437.5
Parks and Rec Department	Parks Master Plan w/ P1	45.0
	Equipment	20.0
	Whitewater Wavework	50.0
		115.0
Engineering Department Initiatives	Storm Water Mapping	125.0
	Ped Bridge Maintenance	75.0
	Aerial Photo Update	20.0
		220.0
IT Hardware and Software	Engineering Desktops	5.6
	PC Replacement Cycle	33.0
	HP Server Upgrades	54.4
	Laserfiche Upgrade	56.0
	Wireless Expansion	12.0
		161.0
Police Department Equipment and Upgrades	e-Fingerprinting	55.0
	New Hire Equip/Train	40.0
		95.0
Streets Department Equipment	Pot Hole Trailer	50.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
MISCELLANEOUS CAPITAL PROJECTS		SPECIAL WORKS ACTIVITIES			ROBIN MILLYARD		CAPITAL PROJECTS	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
Personal Services					242.0	223.6	243.1	243.1
Current Expenses					174.9	219.2	245.8	245.8
Capital Outlay					.0	10.0	10.0	10.0
Total					\$416.9	\$452.8	\$498.8	\$498.8
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
SWAT Superintendent	1.0	1.0	1.0	1.0	3601	55		
SWAT Maint. Specialist	1.0	1.0	1.0	1.0	3604	40		
SWAT Maint. Worker	1.0	1.0	1.0	1.0	3606	30		
Asst. Dir. PW.	0.0	0.0	0.0	0.0	3104			
Total Personnel					3.0	3.0	3.0	3.0
6110 Full-Time Salaries					175.0	146.5	161.1	161.1
6120 Overtime					.0	.0	.0	.0
6130 Part-Time					.0	.0	.0	.0
6210 Retirement Contribution					7.8	10.3	11.3	11.3
6240 FICA					12.9	11.2	12.3	12.3
6250 Worker's Compensation					5.6	7.4	6.3	6.3
6260 Health and Life Insurance					40.2	47.8	51.6	51.6
6270 Unemployment Insurance					.4	.4	.5	.5
Total Personal Services					\$242.0	\$223.6	\$243.1	\$243.1
CURRENT EXPENSES								
7144 Sales & Use Tax Refund					2.1		3.0	3.0
7145 Sales Tax TIF to DDA					86.4	67.9	88.2	88.2
7150 Audit Fees					4.9	3.0	5.0	5.0
7151 Credit Card/ACH Check Fees					.9	1.0	1.2	1.2
7160 Economic Incentive Rebate					6.0	20.0	20.0	20.0
7190 Other Professional Services					19.9	25.5	25.0	25.0
7220 Telephone					.3	1.5		.0
7320 Gas					7.8	12.1	10.0	10.0
7410 Travel and Subsistence					.4	1.0	1.5	1.5
7430 Training					1.1	3.0	3.0	3.0
7540 Maintenance and Repair - Vehicle					8.6	10.0	10.0	10.0
7740 Equipment Rental					.1	2.5	2.0	2.0
7550 Misc Maintenance					4.9	2.1	5.0	5.0
7610 Liability Insurance					2.6	3.1	3.1	3.1
8040 Uniforms					1.3	1.1	1.3	1.3
8080 Gas, Oil, Lubricants					2.7	4.0	6.0	6.0
8110 Tires and Tubes					.0	1.5	1.5	1.5
8090 Other Operating Expense					5.8	5.0	5.0	5.0
8120 Small Tools and Equipment					4.5	4.0	4.0	4.0
8130 Material to Maint. Bldg					.0	2.0	2.0	2.0
9310 Material Costs					14.8	49.0	49.0	49.0
Total Current Expenses					\$174.9	\$219.2	\$245.8	\$245.8
CAPITAL OUTLAY								
9530 Other Machinery/Equipment						10.0	10.0	10.0
Total Capital Outlay					\$0	\$10.0	\$10.0	\$10.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Equipment (000's)				
A&I FUND	2017 Actual	2018 Budget	Manager	Council
			Recommend	Approved
2019				
REVENUES				
1130 Sales Tax	4,615.9	4,911.5	5,009.7	5,009.7
1140 Use Tax	163.8	297.1	100.0	100.0
1145 Audit Revenue	46.0	5.0	5.0	5.0
1392 Other Grants	636.0	800.0		
3120 Interest Income	52.7	40.0	120.0	120.0
DOLA and FMLD (27th Street Bridge)			1,450.0	1,450.0
CML (27th Street Bridge)			1,116.1	1,116.1
DOLA, FMLD, CML (South Midland Reconstruction)			1,000.0	1,000.0
South Bridge Reimbursement (80%)			320.0	320.0
FMLD for 2 Rivers Park			25.0	25.0
River District Grant for 2 Rivers			9.2	9.2
6th Street Art Grant			20.0	20.0
3140 Other Income - Sale of Library Bldg/9th & Cooper		1,000.0		
xx01 Bond proceeds from 2018 issue			22,180.0	22,180.0
Total Revenues	\$5,515.7	\$7,053.6	\$31,355.1	\$31,355.1
CAPITAL EXPENDITURES				
Capital Expenditure:				
Debt Service from 2018 issue	.2		465.0	465.0
Bond closing costs and reimbursements			202.1	202.1
1010 Discretionary Grant Awards	153.0	167.0	173.7	173.7
7145 Sales Tax TIF to DDA	172.9	134.5	180.0	180.0
7150 Audit Fees	9.8	5.5	5.5	5.5
7151 Credit Card/ACH Check Fees	1.8	1.5	1.5	1.5
7160 Economic Incentive Rebate	2.4	50.0	50.0	50.0
7170 Arbitrage Compliance		1.0	1.0	1.0
7190 Grant Writer	15.2	22.5	22.5	22.5
7390 Rental Property Expense	22.3	.5		
7900 Interfund Cost of Service	283.4	299.4	305.4	305.4
9410a WhiteWater Park RICD		300.0	300.0	300.0
9410b Trail System	28.1	50.0	50.0	50.0
9410c Tree Replacement Projects		10.0	10.0	10.0
9410d Debris Flow Mitigation WRAP	20.1	15.0	20.0	20.0
River Commission for cleanup		2.0	2.0	2.0
ai01 Reudi Aquatics Nuisance Program		12.5	12.5	12.5
Historical Museum			50.0	60.0
ai02 Downtown Business District Maintenance	120.7	200.0	450.0	450.0
Economic Development			50.0	50.0
6th Street Artwork			45.0	45.0
Raymond Property Clean-up			20.0	20.0
River Trail Retaining Wall			45.0	45.0
Chatfield Property / LoVA Trail			25.0	25.0
South Bridge Design/right of way			400.0	400.0
6th Street Roundabout Landscaping			600.0	600.0
27th Street Bridge - from Project Fund			7,719.5	7,719.5
27th Street Bridge - from Grants and Utilities			3,528.0	3,528.0
South Midland Reconstruction - Project Fund			4,000.0	4,000.0
South Midland Reconstruction - From Grants			1,000.0	1,000.0
Remaining Project Fund Balance				
7th Street Phases 3-6			4,064.0	4,064.0
Infrastructure and Improvement Projects	1,503.3	4,610.0		
Total Expenditures	\$4,131.9	\$8,668.1	\$23,797.7	\$23,807.7
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	\$1,383.8	(\$1,614.5)	\$7,557.3	\$7,547.3
TRANSFERS				
Transfers In - (Out)				
xx02 To General Fund for EHOP funding	(80.0)	(100.0)	(110.0)	(110.0)
xx03 To General Fund for CC operations	(1,428.5)	(1,137.0)	(1,154.9)	(1,154.9)
xx04 From DDA Fund for Downtown Improvements		300.0		
From Cap Proj for Infrastructure/Improvements		500.0		
From Utilities for 27th Street Bridge			929.0	929.0
Loan from Fleet Fund		500.0		
Transfer in from Tourism for Downtown Maint.				60.0
Excess Revenues Over (Under) Expenditures & Transfers	(\$124.8)	(\$1,551.5)	\$7,221.4	\$7,271.4
FUND BALANCE				
Fund Balance - Beginning	\$5,422.8	\$5,079.3	\$3,527.8	\$3,527.8
Fund Balance - Ending	\$5,079.3	\$3,527.8	\$10,749.3	\$10,799.3
Reserves:				
xx05 Restricted - Tabor Reserve		(187.6)	(48.5)	(48.8)
Restricted - Bond Reserve			(1,978.0)	(1,978.0)
xx06 Assigned - Theater		(721.7)	(704.1)	(704.1)
xx07 Contingency Reserve	(413.2)	(866.8)	(1,000.0)	(1,000.0)
Fund Balance - Unreserved	\$4,666.1	\$1,751.7	\$7,018.6	\$7,068.3
Reserves Available to Council=>	5,079.3	3,340.2	8,722.7	8,772.4

A&I FUND NOTES:

- 1130 Sales Tax assumed to grow at 2% from 2018 Budget.
- 1140 Use tax is estimated to be 2% above 2018 Budget; less A&I's portion (27%) of the Lofts at the Meadows (\$444,000) and Oasis (\$297,480) in 2018 budget.
- 1145 Audit revenue is sales and use tax that was not originally reported and paid until an ammendment was filed in a later fiscal year.
- 7145 The A&I fund contributes a portion of its tax revenue to the DDA to help fund downtown projects.
The City seeks grant funding from various sources to subsidize major projects. A consultant assists in searching and applying for grants. Includes \$22,500 for grantwriting. \$22.5k in grant writing is budgeted in four funds; Water, electric, A&I, Fire and EMS.
- 7190
- 9410a Funds potential legal expense related to whitewater park.
Completion of 1998 river trail master plan; connections to the north of 27th street bridge, ped
9410b bridge from 23rd to Atkinson; connection from Two Rivers Park to Whitewater Park and related maintenance.
- 9410c Trees in the downtown area are maintained and periodically replaced; this line item funds the trees and supplies.
- 9410d Debris flow basins above Meadows mall need to be cleaned.
- ai01 Reudi Acquatics Nuisance Program was previously funded in the Non-Departmental section of the General Fund and moved here to be paid with other grants and intergovernmental awards.
- ai02 Maintenance of downtown business district, increased from prior years to accommodate improvements related to the completion of the GAB.
- xx02 Funds the employee housing assistance program.
- xx03 By ballot measure the A&I fund allocates capital for the support and maintenance of the Community Center.
- xx04 DDA contribution to Downtown improvements.
- xx05 Restricted Reserves are funds accrued for obligations imposed by an external entity; examples are TABOR and debt service.
- xx06 Assigned Reserves are funds available to the City Manager to spend on current expenses within the fund. Transferring these reserves to another fund requires a resolution from Council.
- xx07 Contingency reserve is utilized for emergency situations and not expected to be spent in 2018.

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Summary of Expenditures and Rural Fire District's Share of Costs (000's)

FIRE DEPARTMENT EQUIPMENT REPLACEMENT FUND	2018 Budget	Request	Approved	Five-Year Projection				
		2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
REVENUES								
Revenue								
Capital Improvement Mill Levy Proceeds								
City of Glenwood Springs	184.4	184.4	184.4	184.4	184.4	184.4	184.4	184.4
Glenwood Springs Rural Fire District	65.5	65.2	65.2	65.2	65.2	65.2	65.2	65.2
Interest	4.5	4.5	4.5	2.5	2.5	2.5	2.5	2.5
1400 Impact Fees	249.8	10.0	10.0	3.0	3.0	3.0	3.0	3.0
Total Revenues	\$504.2	\$264.1	\$264.1	\$255.1	\$255.1	\$255.1	\$255.1	\$255.1
EXPENDITURES								
Expenditures								
Fire Engine Refurbishment				270.0		300.0		
Ambulance Re-chassis		130.0	130.0	125.0	125.0		135.0	135.0
Brush Engine	135.0							
Aerial Truck	1,200.0							
Command Vehicle				(60.0)	50.0			
Utility/Staff Vehicle		47.3	47.3	47.3		50.0		
Lighting/misc upgrades		10.0	10.0				10.6	10.6
SCBA Equipment					150.0			
Power Load/power Cots								
Extrication Equipment replacement								
Radio Equipment Replacement								
Miscellaneous Hose and Equipment	30.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0
Total Expenditures	\$1,410.0	\$212.3	\$212.3	\$407.3	\$360.3	\$375.0	\$170.6	\$170.6
EXCESS REVENUES OVER (UNDER) EXPENDITURES								
Excess Revenues Over (Under) Expenditures	(\$905.8)	\$51.9	\$51.9	(\$152.1)	(\$105.2)	(\$119.9)	\$84.5	\$84.5
FUND BALANCE								
Fund Balance - Beginning	\$1,248.2	\$342.5	\$342.5	\$342.5	\$190.3	\$85.1	(\$34.8)	\$49.7
Fund Balance - Ending	\$342.5	\$394.3	\$394.3	\$190.3	\$85.1	(\$34.8)	\$49.7	\$134.2
Less: Restricted - Tabor Reserve	(15.1)	(7.9)	(7.9)	(7.7)	(7.7)	(7.7)	(7.7)	(7.7)
Fund Balance - Unreserved	\$327.3	\$386.4	\$386.4	\$182.7	\$77.5	(\$42.4)	\$42.1	\$126.6

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Fund Balance (000's)				
FLEET SERVICE FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
SERVICE CHARGES				
General Government	1.8	4.2	4.2	4.2
Public Transportation	5.3	7.2	7.2	7.2
Public Safety	180.4	127.7	127.7	127.7
Community and Economic Development	2.4	1.8	1.8	1.8
Public Works	144.7	184.9	184.9	184.9
Culture and Recreation	77.2	84.7	84.7	84.7
Water/Sewer Enterprise Fund	73.0	158.0	158.0	158.0
Electric Enterprise Fund	56.9	55.2	55.2	55.2
Airport Enterprise Fund	2.4	2.7	2.7	2.7
Landfill Enterprise Fund	17.7	14.5	14.5	14.5
EQUIPMENT REPLACEMENT CHARGES				
General Government	7.5	7.6	.0	.0
Public Transportation				
Public Safety	143.1	146.0	258.0	258.0
Community and Economic Development				
Public Works	225.6	230.1	189.0	189.0
Culture and Recreation	97.3	99.2	.0	.0
Water/Sewer Enterprise Fund	131.3	133.9	238.0	238.0
Electric Enterprise Fund	116.5	118.9	133.0	133.0
Airport Enterprise Fund				
Landfill Enterprise Fund	5.9	6.1	.0	.0
OTHER REVENUES				
Grants				
Insurance Reimbursement	1.5			
Interest	22.1	47.0	45.0	45.0
Sale of Assets	54.6	30.0	30.0	30.0
Miscellaneous Income	.0	.1	.1	.1
Total Revenues	\$1,367.2	\$1,459.9	\$1,534.1	\$1,534.1
EXPENDITURES				
Fleet Maintenance Operations	1,324.3	1,445.6	1,423.2	1,423.2
Equipment Needs	.0	967.3	846.0	846.0
Total Expenditures	\$1,324.3	\$2,412.9	\$2,269.2	\$2,269.2
EXCESS REVENUES OVER (UNDER) EXPENDITURES				
Excess Revenues Over (Under) Expenditures	\$43.0	(\$953.0)	(\$735.1)	(\$735.1)
TRANSFERS				
From Capital Projects Fund			447.0	447.0
From Electric			133.0	133.0
From W/WW			238.0	238.0
Loan to A&I for Infrastructure and Improvements		(500.0)		
From Other Funds				
Excess Revenues Over (Under) Expenditures & Transfers	\$43.0	(\$1,453.0)	\$82.9	\$82.9
Fund Balance - Beginning	\$5,523.9	\$5,566.8	\$4,113.9	\$4,113.9
Fund Balance - Ending	\$5,566.8	\$4,113.9	\$4,196.8	\$4,196.8
Available Reserves=>	5,566.8	4,113.9	4,196.8	4,196.8

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
INTERNAL SERVICE		FLEET MAINTENANCE			ROBIN MILLIYARD		GENERAL	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
Personal Services					322.1	345.7	401.3	401.3
Current Expenses					961.5	1,070.0	1,010.6	1,010.6
Capital Outlay					40.7	29.8	11.3	11.3
Total					\$1,324.3	\$1,445.6	\$1,423.2	\$1,423.2
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees						Position	Grade
	2018	19-D	19-M	19-C				
Fleet Maint. Superintendent	1	1	1	1	3501	96		
Tech/Welder IV	0	0	0	0	3505	89		
Tech/Welder III	1	1	1	1	3506	81		
Tech/Welder II	2	2	2	2	3506	80		
Asst. Dir. PW	0	0.5	0.5	0.5	3104	108		
Total Personnel					4.00	4.50	4.50	4.50
6110 Full-Time Salaries					212.2	219.3	264.8	264.8
6120 Overtime					.4		.0	.0
6130 Part-Time					.0		.0	.0
6210 Retirement Contribution					13.2	15.3	18.6	18.6
6240 FICA					15.4	16.8	20.3	20.3
6250 Worker's Compensation					4.2	5.6	5.3	5.3
6260 Health and Life Insurance					76.0	88.1	91.5	91.5
6270 Unemployment Insurance					.7	.7	.8	.8
Total Personal Services					\$322.1	\$345.7	\$401.3	\$401.3
CURRENT EXPENSES								
7190 Other Professional Services					9.6	11.0	10.0	10.0
7220 Telephone					.2	1.5	1.0	1.0
7310 Electricity					5.2	11.0	6.0	6.0
7320 Gas					2.6	6.6	6.0	6.0
7330 Water					.2	.7	.6	.6
7350 Disposal Costs					2.1	2.5	2.5	2.5
7410 Travel and Subsistence					2.7	5.5	6.0	6.0
7430 Training					1.8	5.0	7.0	7.0
7520 Maintenance & Repair - Building					6.5	10.0	15.0	15.0
7540 Maintenance and Repair - Machinery and Equipment					3.9	5.0	5.0	5.0
7570 Depreciation					517.9	517.0	520.0	520.0
7610 Liability Insurance					2.6	3.1	3.4	3.4
7620 Property Insurance					4.6	5.3	5.8	5.8
7650 Deductibles Paid					3.0	.0	.0	.0
7810 Subscriptions and Memberships					2.0	1.5	1.5	1.5
7900 Interfund Cost of Service					45.9	45.9	46.8	46.8
8020 Educational Supplies					.4	1.0	1.0	1.0
8040 Uniforms					5.7	7.5	7.5	7.5
8060 Office Supplies					.2	1.2	1.2	1.2
8080 Gas, Oil, Lubricants Supplies					2.1	2.8	2.5	2.5
8090 Other Operating Supplies					3.5	3.5	3.8	3.8
8120 Small Tools and Equipment					1.0	2.0	2.5	2.5
8140 Material - Vehicle Maintenance					.0	.5	.5	.5
8160 Other Materials and Supplies					150.2	150.0	155.0	155.0
8170 Gas, Oil, Lubricants Parts					169.6	270.0	200.0	200.0
9400 Shop Tools							.0	.0
Total Current Expenses					\$961.5	\$1,070.0	\$1,010.6	\$1,010.6
CAPITAL OUTLAY								
9400 Equipment								
Shop Tools					1.4	8.8	8.8	8.8
Non-capitalizable items					39.2	9.0	.0	.0
Truck diagnostic equipment						9.5	.0	.0
Transmission flush/refill equipment						2.5	2.5	2.5
9400 Total Capital Outlay					\$40.7	\$29.8	\$11.3	\$11.3

FLEET SERVICE EQUIPMENT ACQUISITION NEEDS								
FLEET SERVICE EQUIPMENT ACQUISITION NEEDS	2018 Budget	Request	Approved	Five-Year Projection				
		2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
Total Equipment	\$967.3	\$846.0	\$782.0	\$1,411.0	\$1,184.0	\$749.0	\$63.0	\$0
EQUIPMENT NEEDS								
2002 Dodge Dakota 4x4						35.0		
2009 Dodge 2500 (welding Truck)						75.0		
Water Admin. 3/4 T 4x4 X-cab w/plow	59.0							
2015 Chevrolet Tahoe				77.0				
2015 Chevrolet Tahoe				77.0				
2014 Ford Interceptor (SUV)		77.0	77.0					
2008 Ford F550 Bucket Truck						180.0		
2015 Chevrolet Tahoe				77.0				
2012 Ford Taurus SEL		52.0	52.0					
2013 Ford Taurus interceptor	75.0							
2008 Ford F-250 w/util body & plow						49.0		
2008 Ford F-250 w/util body & plow						49.0		
2007 Ford Econoline Van E-350						40.0		
2010 Dodge Ram 2500 3/4T 4x4 w/utility		52.0	52.0					
1991 Grimmer Schmidt 125Q Air Comp.		22.0	22.0			(60.0)		
2009 Dodge 2500 Util.	59.0	59.0	59.0					
2007 JD 35D Mini-Excavator								
2012 Ford Taurus SEL		52.0	52.0					
2014 Ford Explorer	75.0							
2014 Ford Explorer	75.0							
2002 Chevrolet 3500 w/plow		49.0	49.0					
2015 Chevrolet Tahoe				77.0				
2014 Ford Interceptor		77.0	77.0					
2006 Chevy 1ton Dually 4x4 utility PU		75.0	75.0					
2008 JD Loader 544J	208.0							
2008 Ford F-250 4X4						49.0		
2009 Chevy Colorado						40.0		
2008 Ford F-250 4X4				49.0				
2008 Ford F-250 4X4						49.0		
2006 John Deere 777 Z-Trak Mower	15.0							
1600 Turbo mower	60.0							
2005 Dodge ¾ ton 4x4 Quad Cab Pickup				57.0				
2008 Ford F-250 4X4	59.0							
2003 Case 590SM Backhoe						135.0		
2002 Chev. ¾ ton 4x4 Utility w/Plow	59.0							
2009 Ford Escape Hybrid						39.0		
2009 Dodge Ram 2500 PU w/plow (Streets)						62.0		
2009 Bobcat S160 Skidsteer (Streets)		65.0	65.0					

FLEET SERVICE EQUIPMENT ACQUISITION NEEDS	2018 Budget	Request	Approved	Five-Year Projection				
		2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
Continued on next page:								
2009 Dodge Dakota (Parks)					29.0			
2009 Dodge Dakota					29.0			
2009 Dodge 2500 w/util&plow					52.0			
2009 Chevy Colorado 4x4 PU					29.0			
2009 Dodge 2500 quad cab/plow						49.0		
2009 Chevy Express Cargo Van	40.0							
2009 Bobcat Skidsteer						35.0		
2005 International 7500 Manure Spreader (W/W)				158.0				
2009 Chevy Colorado (Electric)					30.0			
2004 Ford F-250SD 4x4 Utility (Electric)								
2009 Bobcat Skidsteer						35.0		
1999 Chev. C-7500 Dump Truck						95.0		
2004 Chev. ½ ton 4x4 Ext. Cab Pickup		47.0	47.0					
1995 Chev. Kodiak Dump Truck		155.0	155.0					
2012 Ford Expedition					59.0			
2009 IH Flatbed 4x4				210.0				
2004 John Deere 717A Mower with 48" deck				15.0				
2010 Bobcat Mini Excavator E35-M							63.0	
2011 Ford F250 4x4 supercab PU				48.0				
2005 Chev. Colorado 4x4 Ext. Cab Pickup				42.0				
2001 Freightliner FLD112SD Dump Truck				155.0				
2001 Freightliner FLD112SD Dump Truck				155.0				
2000 Case 621C Loader				139.0				
2000 Chev 1T 4X4 utility				75.0				
2000 Case 580SL Backhoe Series 2	112.0							
2011 JD 544K Wheel Loader					240.0			
2012 Ford F250 w/plow						65.0		
2012 Ford F250 w/plow						65.0		
2001 John Deere 310 SG Backhoe					140.0			
2010 Ford Escape Hybrid 4x4 SUV					49.0			
2010 Ford E350 XLT Econoline 15 psg Van						44.0		
1996 Cat CB-214-C Asphalt Roller					75.0			
2001 Freightliner FLD112SD Dump Truck						181.0		
Mower Trailer - Parks and Rec (BIW38)	7.0							
Service truck w/ plow Parks and Rec (BIW40)	52.0							
Utility vehicle - Parks and Rec (BIW42)	12.3							
Forklift		28.0	28.0					
Mid-size Pickup		.0	.0					
Flat Deck Trailer for W/WW		36.0	36.0					
Total	\$967.3	\$846.0	\$846.0	\$1,411.0	\$1,184.0	\$859.0	\$63.0	\$0.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Retained Earnings Balance - Utility Enterprise Fund (000's)				
WATER AND SEWER SYSTEM	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
OPERATING REVENUE				
Grants				
Water User Fees	2,830.0	2,794.6	2,850.5	2,850.5
Sewer User Fees	3,330.1	3,382.5	3,450.1	3,450.1
Water Tap Fees	3.5	.5	.5	.5
Sewer Tap Fees		.5	.5	.5
Meter Sales	15.8	10.0	10.2	10.2
Insurance Reimbursement	4.0	.0	.0	.0
Interest Income	49.6	40.0	40.8	40.8
Other Income	.3	5.0	5.1	5.1
Service Connect Fees	3.5	3.4	3.5	3.5
4758 Water System Improvement Fees	208.6	458.7	120.0	120.0
4759 Sewer System Improvement Fees	231.1	498.6	200.0	200.0
Total Operating Revenues	\$6,676.4	\$7,193.8	\$6,681.2	\$6,681.2
EXPENSES				
OPERATING EXPENSES				
Administration	760.4	813.1	974.5	974.5
Water Treatment - Operation	615.4	736.1	749.6	749.6
Water Transmission and Distribution	430.0	573.5	747.6	747.6
Wastewater Treatment - Operation	903.6	853.1	823.1	823.1
Wastewater Collection and Transmission	249.6	454.0	439.3	439.3
Customer Accounts	177.7	181.9	183.8	183.8
Depreciation	1,754.9	1,755.2	1,790.3	1,790.3
Interfund Franchise Fees	180.8	185.3	189.0	189.0
Nonreciprocal Interfund Activity	180.8	185.3	189.0	189.0
Bond Interest	521.9	714.3	714.3	714.3
Total Operating Expenses	\$5,775.1	\$6,451.8	\$6,800.4	\$6,800.4
OPERATING INCOME (LOSS)				
Operating Income (Loss)	\$901.3	\$742.0	(\$119.1)	(\$119.1)
OTHER ADDITIONS (DEDUCTIONS)				
Other Additions (Deductions)				
5160 Transfer In - From Capital Projects Fund	480.0			
Transfer out to A&I for 27th St Bridge				(725.0)
7020 Transfer Out - to Fleet Service Fund	(131.3)		(238.0)	(238.0)
7071 Transfer Out - to Capital Projects Fund ERP			(50.0)	(50.0)
Increase (Decrease) in Retained Earnings	\$1,250.0	\$742.0	(\$407.1)	(\$1,132.1)
RETAINED EARNINGS				
Retained Earnings (Deficit) - Beginning	\$35,982.6	\$37,232.6	\$37,974.7	\$37,974.7
Retained Earnings (Deficit) - Ending	\$37,232.6	\$37,974.7	\$37,567.5	\$37,567.5
Less 25% Contingency Reserve	(1,443.8)	(1,612.9)	(1,700.1)	(1,700.1)
Retained Earnings (Deficit) - Ending Unreserved	\$35,788.9	\$36,361.7	\$35,867.5	\$35,142.5

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
WATER AND SEWER SYSTEM		ADMINISTRATION			ROBIN MILLIYARD		UTILITY ENTERPRISE FUND	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
FUNCTION					232.4	250.5	399.1	399.1
Current Expenses					528.0	562.6	575.4	575.4
					.0	.0	.0	.0
Total					\$760.4	\$813.1	\$974.5	\$974.5
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees							
	2018	19-D	19-M	19-C				
Public Works Director	0.50	0.50	0.50	0.50				
Utilities Director	0.00	0.67	0.67	0.67				
Water/Wastewater Super.	1.00	1.00	1.00	1.00				
GIS Administrator	0.25	0.25	0.25	0.25				
Admin Assist I	0.00	0.00	0.00	0.00				
Special Projects Operator	1.00	1.00	1.00	1.00				
Total Personnel	2.75	3.42	3.42	3.42				
6110 Full-Time Salaries					175.7	168.3	284.2	284.2
6120 Overtime					.1	.0	.0	.0
6130 Part-Time					.0	.0	.0	.0
6210 Retirement Contribution					10.9	16.6	19.9	19.9
6240 FICA					11.3	18.2	21.7	21.7
6250 Worker's Compensation					2.4	3.2	7.0	7.0
6260 Health and Life Insurance					31.6	43.5	65.5	65.5
6270 Unemployment Insurance					.5	.7	.9	.9
Total Personal Services					\$232.4	\$250.5	\$399.1	\$399.1
CURRENT EXPENSES								
7150 Credit Card Fees					17.2	14.0	14.0	14.0
7190 Other Professional Services					31.5	31.2	36.2	36.2
7220 Telephone					.6	.7	.7	.7
7230 Printing and Binding					.1	.1	.1	.1
7280 Advertising and Publications					1.3	1.2	1.2	1.2
7410 Travel and Subsistence					.1	.5	.6	.6
7430 Training					.7	5.0	2.5	2.5
7540 Maintenance and Repair - vehicles					5.8	15.0	12.0	12.0
7610 Liability Insurance					13.4	16.0	16.3	16.3
7620 Property Insurance					47.0	53.6	54.7	54.7
7660 Safety Program					.1	.1	.2	.2
7810 Subscriptions and Memberships					.2	2.9	1.4	1.4
7820 Water Assessments					28.0	31.5	32.1	32.1
7900 Interfund Cost of Service					371.3	378.7	386.3	386.3
8020 Educational Supplies					.1	.1	.1	.1
8040 Uniforms					.4	.4	.4	.4
8060 Office Supplies					.7	.5	.5	.5
8080 Gas, Oil, Lubricants					2.0	3.2	3.2	3.2
8090 Other Operating Expense					7.9	8.0	13.0	13.0
Total Current Expenses					\$528.0	\$562.6	\$575.4	\$575.4
CAPITAL OUTLAY								
XXXX Capital Outlay					.0	.0	.0	.0
Total Capital Outlay					\$0.0	\$0.0	\$0.0	\$0.0

CITY OF GLENWOOD SPRINGS - BUDGET 2018

FUNCTION	ACTIVITY	DEPARTMENT HEAD		FUND	
WATER AND SEWER SYSTEM	WATER TREATMENT	ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY		2017 Actual	2018 Budget	2019 Budget	
				Manager Recommend	Council Approved
Personal Services		342.7	382.9	373.0	373.0
Current Expenses		272.7	336.2	363.6	363.6
Capital Outlay		.0	17.0	12.9	12.9
Total		\$615.4	\$736.1	\$749.6	\$749.6
PERSONAL SERVICES					
Personnel Schedule					
Position Title	Employees				
	2018	19-D	19-M	19-C	
W/WW Asst. Superint.	0.0	0.0	0.0	0.0	
W/WW Treatment Op. II (A)	2.0	2.0	2.0	2.0	
W/WW Treatment Op. II (C)	0.0	0.0	0.0	0.0	
W/WW Treatment Op. (D)	0.0	0.0	0.0	0.0	
W/WW Treatment Op. (B)	0.0	0.0	0.0	0.0	
W/WW Treatment Op. (I-IV)	1.0	1.0	1.0	1.0	
Chief Operater - Water Treatment	1.0	1.0	1.0	1.0	
Total Personnel	4.0	4.0	4.0	4.0	
6110 Full-Time Salaries	254.9	246.5	245.6	245.6	
6120 Overtime	4.5	5.0	6.5	6.5	
XXXX Standby Time	.0	19.4	22.0	22.0	
6130 Part-Time	17.8	.0	.0	.0	
6210 Retirement Contribution	19.0	18.2	19.2	19.2	
6240 FICA	7.0	19.9	21.0	21.0	
6250 Worker's Compensation	38.6	9.2	8.5	8.5	
6260 Health and Life Insurance	.8	64.0	49.5	49.5	
6270 Unemployment Insurance		.8	.8	.8	
Total Personal Services	\$342.7	\$382.9	\$373.0	\$373.0	
CURRENT EXPENSES					
7190 Other Professional Services	12.5	20.8	30.4	30.4	
7210 Postage	.2	1.0	.5	.5	
7220 Telephone	8.2	8.2	8.2	8.2	
7310 Electricity	67.9	71.0	71.0	71.0	
7320 Gas, Oil, Lubricants	23.0	25.0	25.0	25.0	
7330 Water/Sewer	16.7	21.0	21.0	21.0	
7350 Trash	.6	.6	.6	.6	
7410 Travel and Subsistence	.0	.9	1.9	1.9	
7430 Training	.8	2.7	4.6	4.6	
7520 Maintenance and Repair - Building and Tanks	12.8	18.0	20.0	20.0	
7540 Maintenance and Repair - Machinery and Equipment	32.6	33.5	38.5	38.5	
7660 Safety Program	2.3	2.6	1.7	1.7	
7840 Equipment Rental	.0	1.0	1.0	1.0	
8030 Chemicals	78.6	106.3	112.4	112.4	
8031 Lab Supplies	3.6	5.0	7.0	7.0	
8040 Uniforms	1.4	1.4	1.4	1.4	
8060 Office Supplies	1.9	2.7	2.7	2.7	
8080 Gas, Oil, Lubricants	3.7	6.5	6.0	6.0	
8090 Other Operating Expense	5.4	6.1	7.9	7.9	
8120 Small Tools and Equipment	.4	2.0	2.0	2.0	
Total Current Expenses	\$272.7	\$336.2	\$363.6	\$363.6	
CAPITAL OUTLAY					
XXXX Capital Outlay	.0	17.0	12.9	12.9	
Total Capital Outlay	\$0	\$17.0	\$12.9	\$12.9	

CITY OF GLENWOOD SPRINGS - BUDGET 2018									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
WATER AND SEWER SYSTEM		WATER TRANSMISSION AND DISTRIBUTION				ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
								Manager Recommend	Council Approved
Personal Services						290.1	300.1	467.7	467.7
Current Expenses						139.9	259.2	265.5	265.5
Capital Outlay						.0	14.2	14.4	14.4
Total						\$430.0	\$573.5	\$747.6	\$747.6
PERSONAL SERVICES									
Personnel Schedule									
Position Title		Employees				Position	Grade		
		2018	19-D	19-M	19-C				
W/WW Utility Maint Coor II		1.0	1.0	1.0	1.0	3310			
W/WW Utility Maint Coor I		0.0	0.0	0.0	0.0	3313			
W/WW Utility Worker		1.0	2.0	2.0	2.0	3331			
W/WW Utility Worker I		0.0	0.0	0.0	0.0	3332			
W/WW Utility Worker II		1.0	1.0	1.0	1.0	3324			
W/WW Utility Worker III (1W77)		1.0	1.0	1.0	1.0	3320			
W/WW Utility Maint Coor III									
Total Personnel		4.0	5.0	5.0	5.0				
6110	Full-Time Salaries					201.6	200.1	297.3	297.3
6120	Overtime					10.1	4.0	9.0	9.0
XXXX	Standby					.0	9.7	13.0	13.0
6130	Part-Time					10.8		.0	.0
6210	Retirement Contribution					15.4	15.0	22.4	22.4
6240	FICA					5.1	16.4	24.4	24.4
6250	Worker's Compensation					46.5	6.8	9.7	9.7
6260	Health and Life Insurance					.7	47.6	91.0	91.0
6270	Unemployment Insurance						.6	1.0	1.0
Total Personal Services						\$290.1	\$300.1	\$467.7	\$467.7
CURRENT EXPENSES									
7190	Other Professional Services					6.5	9.5	20.3	20.3
7220	Telephone					3.6	7.4	4.5	4.5
7350	Trash					.0	1.0	1.0	1.0
7410	Travel and Subsistence					.2	1.2	1.2	1.2
7430	Training					2.4	5.3	5.5	5.5
7540	Maintenance and Repair - Machinery and Equipment					22.9	32.5	32.5	32.5
7550	Maintenance and Repair - Fire Hydrants					3.6	8.0	8.0	8.0
7651	Damage Claims					.0	3.0	3.0	3.0
7660	Safety Program					1.7	7.4	4.2	4.2
7740	Equipment Rental					4.5	4.0	4.0	4.0
7903	Interfund - Force Construction					11.4	23.3	23.3	23.3
8040	Uniforms					1.6	1.4	1.4	1.4
8060	Office Supplies					.9	1.8	1.5	1.5
8080	Gas, Oil, Lubricants					9.1	12.0	12.0	12.0
8090	Other Operating Expense					3.3	4.6	6.3	6.3
8120	Small Tools and Equipment					3.0	4.5	4.5	4.5
8130	Material - System Maintenance					20.5	54.0	54.0	54.0
9120	Fire Hydrant Replacement					.0	20.0	20.0	20.0
9130	Leak Detection					5.3	8.5	8.5	8.5
9140	System Water Modeling					.0	.0	.0	.0
9620	Water Meters					39.5	50.0	50.0	50.0
Total Current Expenses						\$139.9	\$259.2	\$265.5	\$265.5
CAPITAL OUTLAY									
XXXX	Capital Outlay					.0	14.2	14.4	
Total Capital Outlay						\$0	\$14.2	\$14.4	\$0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
WATER AND SEWER SYSTEM		WASTEWATER TREATMENT			ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
Personal Services					314.1	376.2	323.5	323.5
Current Expenses					409.6	464.3	484.3	484.3
Capital Outlay					.0	12.7	15.3	15.3
Total					\$723.6	\$853.1	\$823.1	\$823.1
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
W/WW Treat Op II (A)/Chief	1.0	1.0	1.0	1.0	3308			
W/WW Treatment Op I (C)	1.0	1.0	1.0	1.0	3322			
W/WW Treatment Op I (D)	0.0	1.0	1.0	1.0	3326			
W/WW Treatment Op II (B)	1.0	1.0	1.0	1.0	3316			
W/WW Lab Tech	1.0	0.0	0.0	0.0	3323			
Total Personnel	4.0	4.0	4.0	4.0				
6110 Full-Time Salaries					223.1	224.8	204.8	204.8
6120 Overtime					8.7	9.0	10.0	10.0
6110 Standby					.0	19.4	19.4	19.4
6130 Part-Time					.0		.0	.0
6210 Retirement Contribution					13.4	17.7	16.1	16.1
6240 FICA					17.4	19.4	17.6	17.6
6250 Worker's Compensation					4.9	6.5	6.2	6.2
6260 Health and Life Insurance					45.8	78.6	48.7	48.7
6270 Unemployment Insurance					.8	.8	.7	.7
Total Personal Services					\$314.1	\$376.2	\$323.5	\$323.5
CURRENT EXPENSES								
7190 Other Professional Services					13.7	16.3	37.7	37.7
7220 Telephone					4.6	5.8	5.8	5.8
7310 Electricity					163.9	156.0	160.0	160.0
7320 Gas					26.8	43.0	39.0	39.0
7340 Water					17.8	17.0	17.0	17.0
7350 Trash					2.6	3.0	3.0	3.0
7410 Travel and Subsistence						.6	1.5	1.5
7430 Training					1.5	4.6	5.6	5.6
7520 Maintenance and Repair - Buildings					10.6	36.7	32.7	32.7
7540 Maintenance and Repair - Machinery and Equipment					53.9	84.1	82.1	82.1
7740 Equipment Lease					3.2	2.0	2.0	2.0
7660 Safety Program					.1	4.6	3.6	3.6
8030 Chemicals					32.8	36.0	36.0	36.0
8031 Lab Supplies					26.5	28.9	28.6	28.6
8040 Uniforms					1.6	1.4	1.4	1.4
8060 Office Supplies					3.6	4.6	4.6	4.6
8080 Gas, Oil, Lubricants					9.2	15.0	9.0	9.0
8090 Other Operating Expense					35.2	1.7	11.8	11.8
8120 Small Tools and Equipment					2.0	3.0	3.0	3.0
Total Current Expenses					\$409.6	\$464.3	\$484.3	\$484.3
Capital Outlay					.0	12.7		
Total Capital Outlay					\$0	\$12.7	\$0	\$0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
WATER AND SEWER SYSTEM		WASTEWATER COLLECTION AND TRANSMISSION			ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
Personal Services					185.7	328.9	298.8	298.8
Current Expenses					63.9	117.6	127.9	127.9
Capital Outlay					.0	7.5	12.5	12.5
Total					\$249.6	\$454.0	\$439.3	\$439.3
PERSONAL SERVICES								
Personnel Schedule								
Position Title		Employees				Position	Grade	
		2018	19-D	19-M	19-C			
W/WW Util. Maint. Coor III		0	0	0	0	3306	88	
W/WW Utility Worker IV		1	1	1	1	3311	82	
W/WW Utility Worker II		0	0	0	0	3324	80	
W/WW Equip Op II		1	1	1	1	3318	30	
W/WW Ut Maint Cord I		1	1	1	1	3313		
New Position Request		1	1	1	1			
Total Personnel		4	4	4	4			
6110 Full-Time Salaries					124.9	192.8	197.2	197.2
6120 Overtime					3.7	8.5	2.5	2.5
XXXX Standby					12.2	.0	3.0	3.0
6130 Part-Time					15.3	.0	.0	.0
6210 Retirement Contribution					4.1	14.1	14.2	14.2
6240 FICA					24.9	15.4	15.5	15.5
6250 Worker's Compensation					.6	5.4	6.0	6.0
6260 Health and Life Insurance						92.1	59.8	59.8
6270 Unemployment Insurance						.6	.6	.6
Total Personal Services					\$185.7	\$328.9	\$298.8	\$298.8
CURRENT EXPENSES								
7190 Other Professional Services					5.0	6.9	13.5	13.5
7220 Telephone					1.3	5.7	3.7	3.7
7340 Water - Jetting					6.7	9.5	9.5	9.5
7350 Trash						.2	.2	.2
7410 Travel and Subsistence						1.2	1.2	1.2
7430 Training					.6	1.9	1.9	1.9
7540 Maintenance and Repair - Machinery and Equipment					16.6	36.0	31.0	31.0
7572 Loss on Asset Disposal						2.0	2.0	2.0
7651 Sewer Drainage Claims						1.0	1.0	1.0
7660 Safety Program					.6	7.1	3.4	3.4
7740 Equipment Rental						1.5	1.5	1.5
7903 Interfund - Force Construction					11.1	.3	.3	.3
8040 Uniforms					1.1	1.4	1.4	1.4
8060 Office Supplies					.4	1.6	1.3	1.3
8080 Gas, Oil, Lubricants					8.1	13.0	9.0	9.0
8090 Other Operating Expense					1.4	4.4	6.1	6.1
8120 Small Tools and Equipment					1.3	2.0	2.0	2.0
8130 Materials - System and Maintenance					2.1	11.0	28.0	28.0
8460 Backflow Grant Program						5.0	5.0	5.0
9110 Root Control					7.6	6.0	6.0	6.0
Total Current Expenses					\$63.9	\$117.6	\$127.9	\$127.9
CAPITAL OUTLAY								
XXXX Capital Outlay					.0	7.5	12.5	12.5
Total Capital Outlay					\$0	\$7.5	\$12.5	\$12.5

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Summary of Revenues, Expenditures and Improvement Fee Balances (000's)

WATER AND SEWER EQUIPMENT ACQUISITION NEEDS	2018 Budget	Request	Approved	5 Year Projection				
		2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
EXPENDITURES SUMMARY								
Operating Cash								
EXPENDITURES SUMMARY								
Equipment	12.0	79.0	79.0	192.0	88.0	36.5	.0	.0
Water Improvement Projects	426.5	2,940.0	2,940.0	1,975.0	2,800.0	1,940.0	1,785.0	4,140.0
Sewer Improvement Projects	545.0	2,778.0	2,778.0	310.0	1,250.0	109.0	1,200.0	6,110.0
TOTAL EXPENDITURES	\$983.5	\$5,797.0	\$5,797.0	\$2,477.0	\$4,138.0	\$2,085.5	\$2,985.0	\$10,250.0
EQUIPMENT NEEDS								
EQUIPMENT NEEDS								
Turbidimeter Replacement (410)	12.0	15.0	15.0					
Clarifier Launder Covers (430)		50.0	50.0					
Hot Water Pressure Washer (430)		14.0	14.0					
Garage Door Openers (Biosolids Bldg) (430)				7.0				
Rebuild Drum Mixer Gearboxes (430)				25.0				
Blower Rebuild (430)				25.0				
Spare Pump for Lift Station 14,000 (430)				10.0				
Sodium Hydroxide Feed Pumps (410)				30.0				
Pump Station VFD Upgrade (410)				70.0				
Pump Station #1 - Replace Pumps (410)				25.0				
Vactor Truck Video Display (440)					8.0			
Pump Station #2 - Replace Pumps (410)					25.0			
Replace Control Valves (Red Mtn & West Glenwood Tanks) (420)					55.0			
Replace Line Locator (410)						9.0		
GPS unit (420 & 440)						20.0		
Sewer Camera Truck Computer Upgrade (440)						7.5		
TOTAL EQUIPMENT NEEDS	\$12.0	\$79.0	\$79.0	\$192.0	\$88.0	\$36.5	\$0.0	\$0.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

WATER AND SEWER EQUIPMENT ACQUISITION NEEDS (CONTINUED)	2018 Budget	Request	Approved	5 Year Projection				
		2019		2020	2021	2022	2023	2024
		Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	
WATER IMPROVEMENT PROJECTS								
Water Improvement Projects								
Admin								
Subsequent Year Project Designs	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0
Water System Modeling	20.0	25.0	25.0	20.0	20.0	20.0	20.0	20.0
SCADA Master Plan (split w/ Sewer)	15.0	10.0	10.0					
Water/Wastewater System Master Plan (split w/ Sewer)					75.0			
Permanent W/WW Maint. Bldg. (split with Sewer)								3,000.0
Pump Stations								
Install/Rebuild pumps - Roaring Fork Pump Station		65.0	65.0					
Raw Water System								
Install Redundant Colorado River Crossing					100.0	1,500.0	750.0	
Raw Water Pipe Rehabilitation							70.0	1,000.0
Water Treatment Facility								
WTP/Distribution SCADA System Upgrades		40.0	40.0					
Disinfection System Improvements		350.0	350.0					
Red Mountain Service Road Repairs/Resurfacing		35.0	35.0			10.0		
Water Tanks								
Highlands Tank Rockfall Mitigation		250.0	250.0					
Telemetry Upgrades at Tank Sites		10.0	10.0	10.0				
Cardiff Glen Tank				35.0	500.0			
Oasis Tank - Re-coat Interior				175.0				
Glenwood Highlands Tank					30.0	300.0		
Install Control Valves at Tank Sites					55.0			
Water Tank Inspection and Cleaning						30.0		
Glenwood Highlands Tank - Re-coat Interior							175.0	
Water Main Repair/Replacement								
River Crossing Insulation Improvements		200.0	200.0					
Cedar Crest/Ptarmigan Area	90.0	75.0	75.0	50.0	1,300.0			
22nd Street	250.0	250.0	250.0					
Red Mtn./Riverview Area (Phases 1 through 3)	31.5	60.0	60.0	1,300.0	450.0			
27th Street Bridge		250.0	250.0					
Midland Ave Water Main replacement		1,300.0	1,300.0					
21st Street				150.0				
8th Street Waterline Relocation Loop				125.0				
9th St (Loop main b/w Pitkin to Colorado)				70.0				
S. Highland Park Dr. (Grand Ave. to Blake)				20.0	250.0			
12" Transmission Line (Ramada to Devereux)						60.0	750.0	
Bennett Ave (23rd to 24th)								100.0
Total Water Improvements	\$426.5	\$2,940.0	\$2,940.0	\$1,975.0	\$2,800.0	\$1,940.0	\$1,785.0	\$4,140.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
WATER AND SEWER EQUIPMENT ACQUISITION NEEDS	2018 Budget	Request	Approved	5 Year Projection				
		2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
SEWER IMPROVEMENT PROJECTS								
Sewer Improvement Projects								
Admin								
Subsequent Year Project Designs	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0
SCADA Master Plan (split w/ Water)	15.0	10.0	10.0					
Water/Wastewater System Master Plan (split w/ Sewer)					75.0			
Permanent W/WW Maint. Bldg. (split with Sewer)								3,000.0
Demolition of Old Wastewater Treatment Facility (ROLL OVER FROM 2018)		800.0	800.0					
Wastewater Treatment Facility								
WWTF Access Road Repairs/Resurfacing				10.0				10.0
Clarifier Weir Overflow Recoating Project				40.0				
Transient Voltage Surge Supression for Generator (430)								
Hydrogen Sulfide Mitigation				30.0	300.0			
Gravity Collection Main Repair/Replacement								
22nd St Sewer Replacement Project	250.0	250.0	250.0					
27th Street Bridge		475.0	475.0					
7th Street (Grand to Colorado)		475.0	475.0					
Safeway Line		80.0	80.0					
Red Mtn./Riverview Area (Phases 1 through 3)	260.0	50.0	50.0	100.0	260.0			
Glenwood High School Line				50.0				
Lincoln Ave				20.0	200.0			
Interceptor (near Mountain Market) (I-26-E to I-26)						30.0		
23rd St.						120.0		
S. Grand Ave						80.0		
Davis/Overlin Area							13.0	
19th St (Grand to Blake)								180.0
Hyland park							65.0	60.0
Williams St							11.0	
Glenwood Park Interceptor								270.0
Lift Stations and Force Mains								
Lift Station 14,000 - Install Access Drive & Security Fencing		100.0	100.0					
Lift Station 16,000 Relocation		500.0	500.0					
Lift Station Control Upgrades		18.0	18.0					
14,000 Redundant Force Main at Colorado River Crossing							1,000.0	700.0
Lift Station 11,000 - Wetwell Expansion								50.0
Biosolids								
Drying Bed Expansion				40.0	150.0			
Land Acquisition								2,000.0
Total Sewer Improvements	\$545.0	\$2,778.0	\$2,778.0	\$310.0	\$1,250.0	\$109.0	\$1,200.0	\$6,110.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET					
FUNCTION	ACTIVITY	DEPARTMENT HEAD		FUND	
WATER AND SEWER SYSTEM	CUSTOMER ACCOUNTS	ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY		2017 Actual	2018 Budget	2019 Budget	
				Manager Recommend	Council Approved
CURRENT EXPENSES					
Current Expenses:					
Meter Reading					
7197	Contract Meter Reading	10.7	9.0	10.0	10.0
8090	Other Operating Expense				
Customer Records and Collections					
7901	Interfund Billing Expense	167.0	170.4	173.8	173.8
7195	Collection Expense		2.5		
7060	Uncollectible Accounts				
8090	Other Operating Expense (Park East Stipend)				
Total Current Expenses		\$177.7	\$181.9	\$183.8	\$183.8
FUNCTION	ACTIVITY	DEPARTMENT HEAD		FUND	
WATER AND SEWER SYSTEM	OTHER DEDUCTIONS	ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY		2017 Actual	2018 Budget	2019 Budget	
				Manager Recommend	Council Approved
CURRENT EXPENSES					
Current Expenses:					
7570 Depreciation - Water System:					
	Depreciation - Water System-Vehicles	4.9	4.9	4.9	4.9
	Depreciation - Water System - Plant	187.3	187.3	187.3	187.3
	Depreciation - Water System - Distribution	429.5	429.7	429.7	429.7
	Depreciation - Water System - Equipment	23.7	23.7	23.7	23.7
7570 Depreciation - Wastewater System					
	Depreciation - Wastewater System-Vehicles				
	Depreciation - Wastewater System-Plant	745.1	745.1	745.1	745.1
	Depreciation - Wastewater System-Distribution	350.8	350.9	350.9	350.9
	Depreciation - Wastewater System-Equipment	13.5	13.5	13.5	13.5
Total Depreciation		\$1,754.9	\$1,755.2	\$1,755.2	\$1,755.2
7500	Interfund Franchise Fee - Water System	81.8	83.8	85.5	85.5
7500	Interfund Franchise Fee - Wastewater System	99.0	101.5	103.5	103.5
Total Interfund Franchise Fees		\$180.8	\$185.3	\$189.0	\$189.0
7502	Allocated Organizational Costs - Water System	81.8	83.8	85.5	85.5
7502	Allocated Organizational Costs - Wastewater System	99.0	101.5	103.5	103.5
Total Allocated Organizational Costs		\$180.8	\$185.3	\$189.0	\$189.0
7020	Interest on Long Term Debt-Sewer	521.9	714.3	714.3	714.3
Total Interest		\$521.9	\$714.3	\$714.3	\$714.3
7580	Amortization - Bond Issuance Costs				
Total Amortization		\$0	\$0	\$0	\$0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Retained Earnings Balance - Utility Enterprise Fund (000's)				
ELECTRIC SYSTEM	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
REVENUES				
Electric Revenues:				
Commercial	9,279.2	10,694.4	10,908.3	10,908.3
Residential	3,925.7	4,310.4	4,396.6	4,396.6
Municipal	124.8	138.6	141.4	141.4
Security Lighting	12.7	14.0	14.2	14.2
Broadband Revenue	651.1	491.1	610.0	610.0
Total Electric Revenues	\$13,993.4	\$15,648.4	\$16,070.5	\$16,070.5
Other Revenues				
Grants				
Vendors Fee	6.1	8.0	8.2	8.2
Joint Pole Use	2.8	2.8	2.9	2.9
Interest Income	12.4	20.0	20.4	20.4
Sale of Assets	2.5	2.0	2.0	2.0
Other Income	172.8	25.0	25.5	25.5
Service Connect Fees	12.2	13.7	14.0	14.0
Other Lease Revenue	1.1	.2	.2	.2
Bad Debt Recovery	3.2	2.0	2.0	2.0
Developer Contributions	355.0	200.0	200.0	200.0
Total Operating Revenues	\$14,561.5	\$15,922.2	\$16,345.7	\$16,345.7
EXPENSES				
EXPENSES				
General and Administrative	902.6	1,032.5	980.7	980.7
Maintenance - Distribution	953.3	1,039.4	1,022.5	1,022.5
Community Broadband Network	608.0	1,122.7	798.4	798.4
Customer Accounts	489.2	545.9	535.7	535.7
Interest	.1	.2	.2	.2
Nonreciprocal Interfund Activity	429.5	469.5	478.8	478.8
Interfund Franchise Fee	429.5	469.5	478.8	478.8
Depreciation	970.8	970.8	997.0	997.0
Purchased Power	9,900.5	10,020.0	10,220.4	10,220.4
Total Operating Expenses	\$14,683.4	\$15,670.3	\$15,512.6	\$15,512.6
Operating Income (Loss)	(\$121.9)	\$251.8	\$833.1	\$833.1
OTHER ADDITIONS (DEDUCTIONS)				
Other Additions (Deductions)				
Transfer (out) to A&I for 27th Street Bridge				(130.0)
Transfer (Out) to Capital Funds for ERP			(25.0)	(25.0)
Transfers (Out) to Fleet Service Fund	(116.5)		(133.0)	(133.0)
Increase (Decrease) in Retained Earnings	(\$238.4)	\$251.8	\$675.1	\$545.1
RETAINED EARNINGS				
Retained Earnings (Deficit) - Beginning	\$25,119.8	\$24,881.4	\$25,133.2	\$25,133.2
Retained Earnings (Deficit) - Ending	\$24,881.4	\$25,133.2	\$25,808.4	\$25,678.4
Less 25% Contingency Reserve	(3,670.8)	(3,917.6)	(3,878.1)	(3,878.1)
Retained Earnings (Deficit) - Ending	\$21,210.6	\$21,215.7	\$21,930.2	\$21,800.2

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND		
ELECTRIC SYSTEM		GENERAL AND ADMINISTRATION			ROBIN MILLIYARD		UTILITY ENTERPRISE FUND		
SUMMARY					2017 Actual	2018 Budget	2019 Budget		
							Manager Recommend	Council Approved	
Personal Services					181.5	180.7	193.2	193.2	
Current Expenses					721.0	851.7	787.6	787.6	
Total					\$902.6	\$1,032.5	\$980.7	\$980.7	
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees					Position	Grade		
	2018	19-D	19-M	19-C					
Public Works Director	0.5	0.5	0.5	0.5	3101				
Elec Dept. Admin Asst. II	1.0	1.0	1.0	1.0	5106				
Admin Asst II (PW)	0.0	0.0	0.0	0.0	5119				
GIS Administrator	0.25	0.25	0.25	0.25	1407				
Admin Asst I	0.0	0.0	0.0	0.0	TDB				
Asst Public Works Director	0.00	0.5	0.5	0.5					
Total Personnel	1.75	2.25	2.25	2.25					
6110 Full-Time Salaries					145.6	143.3	152.7	152.7	
6120 Overtime					.1	.0	.0	.0	
6140 Standby					.0	.0	.0	.0	
6130 Part-Time					9.3	.0	.0	.0	
6210 Retirement Contribution					10.3	10.0	10.7	10.7	
6240 FICA					.2	11.0	11.7	11.7	
6250 Worker's Compensation					15.6	.3	.3	.3	
6260 Health and Life Insurance					.4	15.6	17.4	17.4	
6270 Unemployment Insurance						.4	.5	.5	
Total Personal Services					\$181.5	\$180.7	\$193.2	\$193.2	
CURRENT EXPENSES									
7110 Architectural and Engineering						2.0	2.0	2.0	
7140 Legal and Other Professional Services					23.1	20.4	20.4	20.4	
7150 Credit Card Fees					36.6	28.6	30.0	30.0	
7190 Professional Services Contract - Geothermal					9.0	136.7	50.0	50.0	
7194 Regulatory Expenses					6.2	5.1	10.0	10.0	
7210 Postage, Printing and Reproduction					.0	.5	.5	.5	
7220 Telephone					3.9	3.3	4.0	4.0	
7280 Advertising and Publications					.4	2.0	2.0	2.0	
7310 Electricity					10.4	15.3	15.0	15.0	
7320 Natural Gas					2.6	6.6	6.0	6.0	
7330 Water					.2	.5	.5	.5	
7350 Trash disposal					2.2	2.2	2.3	2.3	
7410 Travel and Subsistence					1.8	2.6	4.5	4.5	
7430 Training and Conferences					.1	1.0	6.0	6.0	
7510 Investment Costs						.2	.2	.2	
7572 Loss on Asset Disposition					91.3	5.1	5.0	5.0	
7610 Liability Insurance					13.2	16.0	16.0	16.0	
7620 Property Insurance					36.7	42.8	43.0	43.0	
7650 Deductibles Paid						1.0	1.0	1.0	
7740 Equipment Rental, Office					.8	.5	1.2	1.2	
7810 Subscriptions and Memberships					13.8	13.8	30.0	30.0	
7900 Interfund Cost of Service					312.7	319.0	320.0	320.0	
7903 Interfund - Force Construction					3.5	3.6	3.5	3.5	
8060 Office Supplies and Expenses					9.6	7.7	7.5	7.5	
8090 Other Operating Expense					.6	5.1	6.0	6.0	
8200 Energy Conservation					142.3	209.1	200.0	200.0	
8800 Refund of Electric Fees						1.0	1.0	1.0	
Total Current Expenses					\$721.0	\$851.7	\$787.6	\$787.6	
CAPITAL OUTLAY									
9520 Office Equipment									
Total Capital Outlay					\$0	\$0	\$0	\$0	

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION		ACTIVITY			DEPARTMENT HEAD		FUND	
ELECTRIC SYSTEM		MAINTENANCE DISTRIBUTION			ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY					2017 Actual	2018 Budget	2019 Budget	
							Manager Recommend	Council Approved
Personal Services					770.4	723.6	710.3	710.3
Current Expenses					182.9	315.7	312.1	312.1
Total					\$953.3	\$1,039.4	\$1,022.5	\$1,022.5
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees				Position	Grade		
	2018	19-D	19-M	19-C				
Electric Line Superintendent	1.0	1.0	1.0	1.0				
Electric Crew Leader	3.0	3.0	3.0	3.0				
Electric Journeyman Lineman	1.0	1.0	2.0	2.0				
Electric Apprentice Lineman	3.0	3.0	2.0	2.0				
Total Personnel	8.0	8.0	8.0	8.0				
6110 Full-Time Salaries					605.6	655.6	684.6	684.6
6140 Standby							50.0	50.0
6120 Overtime					5.5	7.5	6.0	6.0
Less: Capitalized Labor					.0	(115.0)	(200.0)	(200.0)
Total Salaries and Labor					611.1	548.1	540.6	540.6
6210 Retirement Contribution					41.3	46.4	51.8	51.8
6240 FICA					46.7	50.7	56.7	56.7
6250 Worker's Compensation					7.8	10.2	11.0	11.0
6260 Health and Life Insurance					92.0	100.7	108.1	108.1
6270 Unemployment Insurance					2.0	2.0	2.2	2.2
6290 Less: Allocated to Capital Improvements					(30.6)	(34.5)	(60.0)	(60.0)
Total Personal Services					\$770.4	\$723.6	\$710.3	\$710.3
CURRENT EXPENSES								
7100 Safety and Training								
7110 Other Professional Services					.9	30.7	56.3	56.3
7410 Travel and Subsistence					2.2	3.5	2.4	2.4
7430 Training and Conferences					3.3	5.6	3.8	3.8
7510 Janitorial					3.0	2.9	3.0	3.0
7520 Building Maintenance					6.5	2.6	5.5	5.5
7540 Maintenance and Repair of Vehicles					40.8	31.6	31.8	31.8
7550 Miscellaneous Maintenance and Repair					.4	1.0	.9	.9
7651 Damage Claims					.5	1.0	1.0	1.0
7800 Community Affairs					.0	15.5	15.5	15.5
7830 Landfill Fees					.3	.8	.8	.8
8040 Uniforms					7.7	9.5	9.5	9.5
8080 Gas, Oil, Lubricants					15.5	40.0	15.5	15.5
8090 Miscellaneous Maintenance Expense					4.6	4.1	4.4	4.4
8120 Small Tools and Equipment					4.4	11.0	10.9	10.9
8160 Other Maintenance Material					.0	.5	.5	.5
8215 SCADA System					.4	10.0	10.0	10.0
8245 Transformer Testing					1.9	5.0	4.0	4.0
8220 Substation Maintenance					9.4	20.5	21.5	21.5
8225 Fiber System Maintenance					.3			.0
8230 Overhead Line Maintenance					15.2	60.0	60.0	60.0
8240 Underground Maintenance					41.1	25.0	25.0	25.0
8250 Street Light Maintenance					18.1	25.0	20.0	20.0
8265 Service Maintenance					7.7	5.0	5.0	5.0
8260 Meter Maintenance					(1.2)	5.0	5.0	5.0
Total Current Expenses					\$182.9	\$315.7	\$312.1	\$312.1

CITY OF GLENWOOD SPRINGS - 2019 BUDGET										
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND		
ELECTRIC SYSTEM		CUSTOMER ACCOUNTS				ROBIN MILLYARD		UTILITY ENTERPRISE FUND		
SUMMARY					2017 Actual	2018 Budget	2019 Budget			
							Manager Recommend	Council Approved		
Personal Services					146.6	172.6	178.9	178.9		
Current Expenses					342.6	373.3	356.8	356.8		
Total					\$489.2	\$545.9	\$535.7	\$535.7		
PERSONAL SERVICES										
Personnel Schedule										
Employees										
Position Title	2018	19-D	19-M	19-C	Position	Grade				
Electric Meter Technician	1	1	1	1	3208	46				
Asst. Meter Technician	1	1	1	1	3210	35				
Total Personnel					2	2	2	2		
6110 Full-Time Salaries					93.8	107.6	110.6	110.6		
6120 Overtime					.8	1.0	.5	.5		
6140 Standby					.0	.0	.0	.0		
6130 Part Time					.0	.0	.0	.0		
6210 Retirement Contribution					4.7	7.6	7.8	7.8		
6240 FICA					6.5	8.3	8.5	8.5		
6250 Worker's Compensation					1.4	1.8	1.5	1.5		
6260 Health and Life Insurance					39.2	46.0	49.6	49.6		
6270 Unemployment Insurance					.3	.3	.3	.3		
Total Personal Services					\$146.6	\$172.6	\$178.9	\$178.9		
CURRENT EXPENSES										
7060 Bad Debts					14.1	15.0				
7190 Other Professional Services					8.8	29.5	29.5	29.5		
7197 Contract Meter Reading					6.8	7.3				
7901 Interfund - Billing					312.7	319.0	325.3	325.3		
8040 Uniforms					.3	2.0	2.0	2.0		
8090 Other Operating Expense						.5				
Total Current Expenses					\$342.6	\$373.3	\$356.8	\$356.8		
CAPITAL OUTLAY										
9520 Office Equipment										
Total Capital Outlay					\$0	\$0	\$0	\$0		

CITY OF GLENWOOD SPRINGS - 2019 BUDGET					
FUNCTION	ACTIVITY	DEPARTMENT HEAD		FUND	
ELECTRIC SYSTEM	OTHER EXPENSES	ROBIN MILLYARD		UTILITY ENTERPRISE FUND	
SUMMARY		2017 Actual	2018 Budget	2019 Budget	
				Manager Recommend	Council Approved
Total Other Expenses		\$11,730.3	\$11,929.9	\$12,261.1	\$12,261.1
OTHER EXPENSES					
Current Expenses:					
7022	Customer Deposit Interest	.1	.2	.2	.2
7023	Other Interest Expense				
Total Interest		\$.1	\$.2	\$.2	\$.2
7502	Nonreciprocal Interfund Activity	429.5	469.5	478.8	478.8
7510	Interfund Franchise Fee	429.5	469.5	478.8	478.8
7570	Depreciation	970.8	970.8	1,082.8	1,082.8
7580	Amortization	.0	.0	.0	.0
8050	Purchased Power	9,900.5	10,020.0	10,220.4	10,220.4

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
ELECTRIC SYSTEM EQUIPMENT AND EQUIPMENT NEEDS	2018 Budget	2019 Budget		5 Year Estimate				
		Requested	Approved	2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
REVENUES AND EXPENDITURES SUMMARY								
REVENUES (Cash Basis)								
From Operations (Net of Bond Proceeds/Dev. Contrib.) excludes Depreciation Expense	523.0	920.0	920.0	305.0	290.0	190.0	190.0	190.0
Developer Contributions	200.0	200.0	200.0	200.0	200.0	200.0	200.0	200.0
Total Revenues	\$723.0	\$1,120.0	\$1,120.0	\$505.0	\$490.0	\$390.0	\$390.0	\$390.0
EXPENDITURES								
Equipment	415.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0
Buildings and Improvements	.0	.0	.0	.0	.0	.0	.0	.0
Capital Improvements	1,795.5	1,615.0	1,615.0	490.0	475.0	375.0	375.0	375.0
Total Expenditures	\$2,210.5	\$1,630.0	\$1,630.0	\$505.0	\$490.0	\$390.0	\$390.0	\$390.0
Excess Revenues Over (Under) Expenditures	(\$1,487.5)	(\$510.0)	(\$510.0)	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
EQUIPMENT NEEDS								
EQUIPMENT NEEDS								
Office Equipment	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Tools and Work Equipment	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
Advanced Meter Infrastructure	400.0							
TOTAL EQUIPMENT NEEDS	\$415.0	\$15.0	\$15.0	\$15.0	\$15.0	\$15.0	\$15.0	\$15.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Summary of Revenues, Expenditures and Improvement Fee Balances (000's)

ELECTRIC SYSTEM EQUIPMENT AND EQUIPMENT NEEDS	2018 Budget	2019 Budget		2020 Estimate	-60000	2022 Estimate	2023 Estimate	2024 Estimate
		Department Request	Approved					
SYSTEM IMPROVEMENTS								
SYSTEM IMPROVEMENTS								
Upgrade & Replacement	75.0	75.0	75.0	75.0	75.0	75.0	75.0	75.0
New Aerial Spun		50.0	50.0	75.0				
Mountain Shadows Dr - Rebuild O/H	50.0							
Mel Ray Rd - Mtn Shadows Dr to Ponderosa Circle					100.0			
Red Mtn Dr - 7th to 10th St (Includes Water Plant)	75.0							
Hospital to 23rd Street	125.0							
19th St-New Spun Aerial Cable & Dead End Towers	150.0							
10th St-New Spun Aerial Cable & dead End Towers		250.0	250.0					
Downtown Conversion	75.0	75.0	75.0	75.0	75.0	75.0	75.0	75.0
Sunlight View New UG	100.0							
Downtown Cable Replacement		100.0	100.0	30.0				
Recloser upgrade	100.0	100.0	100.0					
GAB Ped Bridge to Blake	100.0	150.0	150.0					
Midland/Rock wall to 156 Rd	50.0	150.0	150.0					
GAB Ped Bridge to N.G. Substation	150.0	200.0	200.0					
130 Road West End	50.0							
Advanced Meter Infrastructure	400.0							
GPS/GIS Equipment		10.0	10.0					
27th Street Bridge Replacement		110.0	110.0					
Fourth Sub Station Design		75.0	75.0					
Total System Improvements Electric	\$1,500.0	\$1,345.0	\$1,345.0	\$255.0	\$250.0	\$150.0	\$150.0	\$150.0
BROADBAND SYSTEM IMPROVEMENTS								
SYSTEM IMPROVEMENTS BROADBAND								
Network Switches	50.0	5.0	5.0	15.0	5.0	5.0	5.0	5.0
Network Routers	15.0							
Servers	10.5							
Upgrade and Replacement	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0
CH Data Center UPS		25.0	25.0					
27th Street Bridge		20.0	20.0					
Total System Improvements Broadband	\$95.5	\$70.0	\$70.0	\$35.0	\$25.0	\$25.0	\$25.0	\$25.0
TOTAL SYSTEM IMPROVEMENTS								
TOTAL SYSTEM IMPROVEMENTS	\$1,595.5	\$1,415.0	\$1,415.0	\$290.0	\$275.0	\$175.0	\$175.0	\$175.0
CUSTOMER PROJECTS								
CUSTOMER PROJECTS								
Other Projects	200.0	200.0	200.0	200.0	200.0	200.0	200.0	200.0
TOTAL CUSTOMER PROJECTS	\$200.0	\$200.0	\$200.0	\$200.0	\$200.0	\$200.0	\$200.0	\$200.0
TOTAL PROJECTS								
TOTAL PROJECTS	\$1,795.5	\$1,615.0	\$1,615.0	\$490.0	\$475.0	\$375.0	\$375.0	\$375.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
ELECTRIC SYSTEM		COMMUNITY BROADBAND NETWORK				ERIC ARNETTE		UTILITY ENTERPRISE FUND	
SUMMARY						2017 Actual	2018 Budget	2019 Budget	
								Manager Recommend	Council Approved
Personal Services						280.1	401.7	372.6	372.6
Current Expenses						327.9	721.0	425.8	425.8
Total						\$608.0	\$1,122.7	\$798.4	\$798.4
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees				Position	Grade			
	2018	19-D	19-M	19-C					
Broadband Service Tech	1.0	1.0	1.0	1.0	TBD	94			
Broadband Systems Tech	1.0	1.0	1.0	1.0	3904	100			
Asst Director Broadband	1.0	1.0	1.0	1.0	3905	103			
IT Director	0.5	0.5	0.5	0.5	1701	108			
Total Personnel	3.5	3.5	3.5	3.5					
6110 Full-Time Salaries						280.1	260.9	256.8	256.8
6120 Overtime							.0	1.0	1.0
6140 Standby							18.3	9.0	9.0
6130 Part Time							8.0	.0	.0
6210 Retirement Contribution							20.1	18.7	18.7
6240 FICA							22.0	20.4	20.4
6250 Worker's Compensation							.6	.4	.4
6260 Health and Life Insurance							71.1	65.5	65.5
6270 Unemployment Insurance							.9	.8	.8
Total Personal Services						\$280.1	\$401.7	\$372.6	\$372.6
CURRENT EXPENSES									
7110 Engineering and Consulting						70.8	27.7	31.0	31.0
7190 Other Professional Services						1.9	1.8	2.1	2.1
7210 Postage, Printing and Reproduction							.2		.0
7220 Telephone						3.9	5.6	5.6	5.6
7225 Interconnection Fees						106.1	139.1	199.0	199.0
7280 Advertising and Publications						4.5	12.4	.0	.0
7410 Travel and Subsistence						2.8	3.5	3.5	3.5
7430 Training and Conferences						8.0	11.5	11.5	11.5
7520 Maintenance- Building						.7	1.5	1.5	1.5
7540 Maintenance and Repair - Vehicle						2.8	1.5	1.5	1.5
7550 Maintenance and Repair - Equipment						5.0	22.0	22.0	22.0
7780 Fiber & Fiber Equipment						68.8	84.0	84.0	84.0
7810 Subscriptions and Memberships						.1			.0
7900 Interfund Cost of Service						14.8	15.0	15.3	15.3
8060 Office Supplies and Expenses						.5	.3	.3	.3
8080 Gas, Oil & Lube						1.0	2.1	2.1	2.1
8090 Other Operating Expense						.7	.5	.5	.5
8120 Small Tools & Equipment						1.5	6.0	6.0	6.0
8160 Maintenance Contracts						33.9	39.9	39.9	39.9
City Hall A/C							15.0		
Firewall Replacement							11.5		
Broadband Strategic Plan							320.0		
Total Current Expenses						\$327.9	\$721.0	\$425.8	\$425.8

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Summary of Revenues, Expenditures and Retained Earnings Balance (000's)				
AIRPORT ENTERPRISE FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
OPERATING REVENUE				
State Fuel Tax Refund	1.5	.5	.5	.5
Grants	.0	.0	.0	.0
Annual User Fees	2.9	3.0	3.0	3.0
Long Term Tie Downs	9.3	7.2	7.2	7.2
Transient Tie Down Fees	3.2	.8	.8	.8
Fuel Sales	111.2	102.0	115.0	115.0
Interest Income	.2	.1	.1	.1
Building Leases	8.8	13.0	13.0	13.0
Land Leases	16.7	15.0	15.0	15.0
Total Revenues	\$153.7	\$141.6	\$154.6	\$154.6
EXPENSES				
OPERATING EXPENSES				
Administration	16.0	17.7	17.7	17.7
Operations	129.7	140.4	123.3	123.3
Depreciation	11.4	17.5	9.1	9.1
Capital Outlay				.0
Total Expenses	\$157.1	\$175.6	\$150.1	\$150.1
OPERATING INCOME (LOSS)				
Operating Income (Loss)	(\$3.4)	(\$34.0)	\$4.5	\$4.5
RETAINED EARNINGS				
Other Additions (Deductions)				
Transfer Out - to Fleet Service Fund				
Increase (Decrease) in Retained Earnings	(\$3.4)	(\$34.0)	\$4.5	\$4.5
Retained Earnings (Deficit) - Beginning	\$434.5	\$457.2	\$423.1	\$423.1
Retained Earnings (Deficit) - Ending	\$457.2	\$423.1	\$405.5	\$405.5
Less: 25% Contingency Reserve	(39.3)	(43.9)	(37.5)	(37.5)
Retained Earnings (Deficit) - Ending	\$417.9	\$379.2	\$368.0	\$368.0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET									
FUNCTION		ACTIVITY				DEPARTMENT HEAD		FUND	
AIRPORT		ADMINISTRATION				TERRI PARTCH		AIRPORT ENTERPRISE FUND	
SUMMARY					2017 Actual	2018 Budget	2019 Budget		
							Manager Recommend	Council Approved	
Personal Services					16.0	17.7	17.7	17.7	
Current Expenses					129.7	140.4	132.4	132.4	
Capital Outlay					.0	.0	.0	.0	
Total					\$145.7	\$158.1	\$150.1	\$150.1	
PERSONAL SERVICES									
Personnel Schedule									
Position Title	Employees						Position	Grade	
	2018	18-D	18-M	18-C					
Airport Manager (PT)	0.15	0.15	0.15	0.15	400		55		
Asst. Dir. PW Ops	0.00	0.00	0.00	0.00	3104		71		
Total Personnel	0.15	0.15	0.15	0.15					
6110 Full-Time Salaries					.0	.0	.0	.0	
6120 Overtime					.0	.0	.0	.0	
6130 Part-Time					14.8	16.4	16.4	16.4	
6210 Retirement Contribution					.0	.0	.0	.0	
6240 FICA					1.1	1.3	1.3	1.3	
6250 Worker's Compensation					.0	.0	.0	.0	
6260 Health and Life Insurance					.0	.0	.0	.0	
6270 Unemployment Insurance					.0	.0	.0	.0	
Total Personal Services					\$16.0	\$17.7	\$17.7	\$17.7	
CURRENT EXPENSES									
7190 Other Professional Services					.5	1.0	1.0	1.0	
7220 Telephone					2.3	2.2	2.5	2.5	
7280 Advertising & Publication					.3	.6	.6	.6	
7310 Electricity					1.3	1.3	1.8	1.8	
7350 Trash					.5	1.1	1.1	1.1	
7410 Travel and Subsistence					.0		1.0	1.0	
7420 Business Conferences					.0		.6	.6	
7540 Maintenance - Machinery & Equipment					8.4	5.0	5.0	5.0	
7570 Depreciation					11.4	17.5	9.1	9.1	
7620 Liability Insurance					6.6	4.5	6.0	6.0	
7740 Rent/Lease Expense					4.4	5.0	4.4	4.4	
7900 Interfund Cost of Service					2.4	2.4	2.4	2.4	
8060 Office Supplies					.2	.4	.4	.4	
8070 Fees and Charges					2.2	2.0	2.0	2.0	
8071 Contract Services					.0	8.0	5.0	5.0	
8080 Aviation Fuel					86.9	87.5	87.5	87.5	
8090 Other Operating Expense					2.0	2.0	2.0	2.0	
Total Current Expenses					\$129.7	\$140.4	\$132.4	\$132.4	
CAPITAL OUTLAY									
Total Capital Outlay					\$0	\$0	\$0	\$0	

CITY OF GLENWOOD SPRINGS - 2019 BUDGET				
Summary of Revenues, Expenditures and Retained Earnings Balance (000's)				
LANDFILL ENTERPRISE FUND	2017 Actual	2018 Budget	2019 Budget	
			Manager Recommend	Council Approved
REVENUES				
OPERATING REVENUE				
Concrete	70.4	102.0	102.0	102.0
Recyclables	2.6	1.5	1.8	1.8
Animals	1.4	1.3	1.0	1.0
Non-friable Asbestos	.1	.9	.5	.5
Appliances	11.5	8.2	8.5	8.5
Brush & Wood	48.7	42.8	44.0	44.0
City of Glenwood Springs	46.7	46.1	46.0	46.0
Construction Waste Mixed	648.6	535.5	568.0	568.0
Contaminated Soil	37.0	20.4	21.0	21.0
Municipal Waste	884.6	1,224.0	1,225.0	1,225.0
Residential Waste	58.2	67.0	70.0	70.0
Sludge	7.3	25.5	14.0	14.0
Car Wash Sludge	83.7	64.3	77.0	77.0
Septic Sludge	459.3	331.5	332.0	332.0
Tires Cut and Uncut	17.6	15.0	15.2	15.2
Compost Fee	54.2	55.1	56.0	56.0
Scrap Metal/Recycle fee	8.0	1.0	3.0	3.0
Clean Out Fee	.7	.0	.5	.5
Electronics	43.7	45.1	45.2	45.2
Interest	53.8	53.6	53.6	53.6
Other Income	17.7	6.7	6.7	6.7
Finance Charge	5.1	58.3	2.0	2.0
Vendor Fee	1.4	1.2	1.3	1.3
Total Operating Revenues	\$2,562.4	\$2,707.1	\$2,694.3	\$2,694.3
EXPENDITURES				
OPERATING EXPENSES				
Administration	3,230.1	3,439.0	3,411.3	3,411.3
Interest	.0	.0	.0	.0
Depreciation	48.4	45.0	45.0	45.0
Landfill Closure Costs	60.6	69.0	69.0	69.0
Total Expenses	\$3,339.2	\$3,553.0	\$3,525.3	\$3,525.3
OPERATING INCOME (LOSS)				
Operating Income (Loss)	(776.8)	(845.9)	(830.9)	(830.9)
TRANSFERS				
Other Additions (Deductions)				
Transfers Out				
Acquisition & Improvement Fund for land acquisition			(25.0)	(25.0)
ERP				83.8
Transfer in from DDA for loan service				
Fleet Service Fund	(5.9)			
Financial Assurance Realignment				
Increase (Decrease) in Retained Earnings	(\$782.7)	(\$845.9)	(\$855.9)	(\$772.1)
RETAINED EARNINGS				
Retained Earnings (Deficit) - Beginning	\$4,405.5	\$3,622.8	\$2,776.9	\$2,776.9
Retained Earnings (Deficit) - Ending	\$3,622.8	\$2,776.9	\$1,921.0	\$2,004.8
Less 25% Contingency Reserve	(834.8)	(888.2)	(881.3)	(881.3)
Retained Earnings (Deficit) - Ending	\$2,788.0	\$1,888.7	\$1,039.7	\$1,123.5

CITY OF GLENWOOD SPRINGS - 2019 BUDGET								
FUNCTION	ACTIVITY				DEPARTMENT HEAD		FUND	
LANDFILL	ADMINISTRATION				ROBIN MILLIYARD		LANDFILL ENTERPRISE FUND	
SUMMARY					2017	2018	2019 Budget	
					Actual	Budget	Manager Recommend	Council Approved
Personal Services					295.5	293.0	367.2	367.2
Current Expenses					2,934.6	3,145.9	3,044.1	3,044.1
Interest Expense					.0	.0	.0	.0
Depreciation					48.4	45.0	48.4	48.4
Compliance and Closure Costs					60.6	60.6	69.0	69.0
Total					\$3,339.2	\$3,544.6	\$3,528.7	\$3,528.7
PERSONAL SERVICES								
Personnel Schedule								
Position Title	Employees						Grade	
	2018	19-D	19-M	19-C	Position	Grade		
Landfill Superintendent	1.0	1.0	1.0	1.0	3701	96		
Equip Op I - Landfill	1.0	1.0	1.0	1.0	3802	76		
Acct. Tech/Cashier - Landfill	1.0	1.0	1.0	1.0	3704	74		
Equip. Op II/Mech-Landfill	0.0	0.0	0.0	0.0	3801	79		
Recycling Tech	1.0	1.0	1.0	1.0	600	72		
Total Personnel	4.0	4.0	4.0	4.0				
6110 Full-Time Salaries					203.5	204.1	242.0	242.0
6120 Overtime					11.8	.0	15.0	15.0
6130 Part Time					.8	.0	.0	.0
6210 Retirement Contribution					12.0	14.3	18.0	18.0
6240 FICA					15.8	15.6	19.7	19.7
6250 Worker's Compensation					7.3	9.7	8.4	8.4
6260 Health and Life Insurance					43.6	48.7	63.4	63.4
6270 Unemployment Insurance					.7	.6	.8	.8
Total Personal Services					\$295.5	\$293.0	\$367.2	\$367.2
CURRENT EXPENSES								
7060 Bad Debts					8.7	5.0	5.0	5.0
7110 Engineering Services					120.4	150.0	100.0	100.0
7130 Professional Services/Operations Contract					1,985.0	1,985.0	1,985.0	1,985.0
7155 Septic and Car Wash Water					384.5	410.0	400.0	400.0
7190 Other Professional Services					54.4	60.0	50.0	50.0
7210 Recycle/Compost					20.0	15.0	10.0	10.0
7220 Telephone					1.2	2.0	2.0	2.0
7280 Advertising and Publications					.8	2.0	1.0	1.0
7310 Electricity					4.5	4.6	4.6	4.6
7320 Gas					.1	.2	.3	.3
7410 Travel and Subsistence					1.2	1.7	2.2	2.2
7430 Training					1.7	1.2	2.2	2.2
7540 Maintenance and Repair - Machinery and Equipment					21.3	10.0	10.0	10.0
7610 Liability Insurance					42.8	55.0	50.5	50.5
7620 Property Insurance					.3	.3	.3	.3
7740 Equipment Rental					1.7	3.0	3.0	3.0
7810 Subscriptions and Memberships					.5	.6	.8	.8
7830 Tire Disposal					14.2	18.0	25.0	25.0
7850 Concrete Crushing & Recycling					17.4	25.0	20.0	20.0
7870 Weed Control						1.0	1.0	1.0
7900 Interfund Cost of Service					130.6	133.2	135.9	135.9
7901 Interfund Billing and Accounting					4.3	4.4	4.5	4.5
7903 Interfund - Force Construction					.9	.9		.0
8040 Uniforms					1.4	1.8	1.8	1.8
8060 Office Supplies					1.6	2.0	2.0	2.0
8080 Gas, Oil, Lubricants					1.9	5.0	3.0	3.0
8090 Other Operating Expense					13.3	15.0	15.0	15.0
8092 Recycle Program/VRM Membership						20.0	15.0	15.0
8150 Road Maintenance Materials					2.8	4.0	4.0	4.0
8170 Hazardous Household Waste					21.3	30.0	30.0	30.0
8180 Recycle Center Operations					75.6	180.0	160.0	160.0
Total Current Expenses					\$2,934.6	\$3,145.9	\$3,044.1	\$3,044.1

CITY OF GLENWOOD SPRINGS - 2019 BUDGET					
FUNCTION	ACTIVITY	DEPARTMENT HEAD		FUND	
LANDFILL	OTHER DEDUCTIONS	ROBIN MILLYARD		LANDFILL ENTERPRISE FUND	
SUMMARY		2017 Actual	2018 Budget	2019 Budget	
				Manager Recommend	Council Approved
OTHER DEDUCTIONS					
7520	Interest				
	Total Interest	\$0	\$0	\$0	\$0
7570	Depreciation	48.4	48.5	48.5	
	Total Depreciation	\$48.4	\$48.5	\$48.5	\$0
7580	Amortization - Financing Costs				
	Total Amortization	\$0	\$0	\$0	\$0
7590	Landfill Closure Costs	34.2	34.2	34.2	
7592	Landfill Post closure Costs	26.4	26.4	26.4	
	Total Compliance and Closure Costs	\$60.6	\$60.6	\$60.6	\$0

CITY OF GLENWOOD SPRINGS - 2019 BUDGET

Summary of Revenues, Expenditures and Equipment (000's)

LANDFILL	2018 Budget	Request	Approved	Five-Year Projection				
		2019		2020 Estimate	2021 Estimate	2022 Estimate	2023 Estimate	2024 Estimate
REVENUES AND CAPITAL EXPENDITURES SUMMARY								
REVENUES								
From Operations	2,616.8	2,712.3	2,712.3	2,766.6	2,794.3	2,822.2	2,850.4	2,878.9
Total Revenues	\$2,616.8	\$2,712.3	\$2,712.3	\$2,766.6	\$2,794.3	\$2,822.2	\$2,850.4	\$2,878.9
CAPITAL EXPENSES								
Equipment	.0			.0	.0	.0	.0	.0
Buildings and Improvements	1,164.0	340.0	340.0	500.0	280.0	400.0	400.0	400.0
Total Expenses	\$1,164.0	\$340.0	\$340.0	\$500.0	\$280.0	\$400.0	\$400.0	\$400.0
EXCESS REVENUES OVER (UNDER) EXPENSES								
Excess Revenues Over (Under) Expenses	\$1,452.8	\$2,372.3	\$2,372.3	\$2,266.6	\$2,514.3	\$2,422.2	\$2,450.4	\$2,478.9
EQUIPMENT NEEDS								
EQUIPMENT NEEDS								
Total Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BUILDINGS AND IMPROVEMENTS								
BUILDINGS AND IMPROVEMENTS								
Paved Road								
Concrete Compost Lagoon	146.0							
Recycle Center Relocation								
Electric Stormwater Pump					80.0			
Cell Expansion				100.0	100.0	400.0	400.0	400.0
Replace Septic Pond liners	390.0	60.0	60.0	100.0	100.0			
Phase 4C Cell Construction	628.0							
Compost Facility Construction		280.0	280.0					
Phase 5 Berm for Slope Correction				300.0				
Total Buildings and Improvements	\$1,164.0	\$340.0	\$340.0	\$500.0	\$280.0	\$400.0	\$400.0	\$400.0